

LONDON BOROUGH OF RICHMOND UPON THAMES

PLAYING PITCH STRATEGY

Action Plan Update

March 2019

LONDON BOROUGH OF RICHMOND UPON THAMES

PLAYING PITCH STRATEGY – Action Plan Update

Purpose of this document

This document relates to, and should be read in conjunction with, [the London Borough of Richmond upon Thames Playing Pitch Strategy \(PPS\)](#), which was developed for the Council by Knight, Kavanagh & Page (KKP) and published in March 2018.

Monitoring and updating the PPS forms an important part of the planning process, with guidance from Sport England recommending that the actions identified within the Strategy are reviewed on an annual basis. In light of this, the Council participated in a ‘Stage E’ meeting in March 2019 with representatives of Sport England, Sport Richmond, the England and Wales Cricket Board (ECB), England Hockey, the Football Association (FA), the Football Foundation, the Lawn Tennis Association (LTA), and the Rugby Football Union (RFU). The intention of this meeting was to monitor the delivery of the recommendations and action plan identified in the PPS, and to highlight emergent issues and opportunities.

This meeting was not intended to review the overarching strategic recommendations identified within Part 5 of the PPS, which are considered to remain applicable and relevant.

Guide to using this document

The site by site action plans identified within ‘Part 6’ of the Playing Pitch Strategy have been replicated in the tables below, each of which covers one of the three study areas utilised in the original assessment study (Hampton & Teddington; Richmond; and Twickenham). For reference, these tables are identified on pages 45-51, 54-59, and 62-65 of the PPS, respectively.

In addition, two further columns have been included, ‘Actions taken’ and ‘Issues raised’. These relate to items emerging from the ‘Stage E’ meeting identified in the section above. Where new material has been added – and/or existing actions, information or recommendations have been affected – the relevant box is highlighted using a light orange fill. This is intended to aid users to easily identify where new information has been provided as part of the monitoring update.

Explanatory text regarding various heading and categories identified within the table is included on pages 40-42 of the original document, however for convenience this is also replicated in Appendix 1.

Caveats

Please note, this document reflects a snapshot of information gathered at a particular point in time, in March 2019, with minor factual corrections subsequently provided by the National Governing Bodies as part of a review process. The identified actions and recommendations should not however be taken as confirmation in any way, particularly in relation to the identification of funding. Priorities do change over time, and so other projects that are not identified below may also come forward.

Due to resource constraints, other than when it was raised on a site-specific basis, a review of the demand and supply that informed the Council’s Playing Pitch Assessment has not been included as part of this monitoring exercise.

Further information

If you would like further information regarding this document, please contact the Richmond Local Plan Team (LocalPlan@richmond.gov.uk).

LONDON BOROUGH OF RICHMOND UPON THAMES
PLAYING PITCH STRATEGY – Action Plan Update – March 2019

HAMPTON & TEDDINGTON AREA

Site by site action plan

Site ID	Site	Sport	Management	Current status	Recommended actions	Actions taken (March 2019)	Issues raised (March 2019)	Partners	Site hierarchy tier	Timescales ¹	Cost ²	Aim
6	Broom Road Recreation Ground	Cricket	Council	Two standard quality squares which host ten and four grass wickets, respectively. Used to capacity by Twickenham, Hampton Wick Royal and Barnes cricket clubs.	Review quality issues in an attempt to improve quality to good.			ECB	Key Centre	L	L	Protect Enhance
		Football		Two good quality adult pitches and one standard quality mini 7v7 pitch. Both pitch types are substantially overplayed.	Sustain current levels of quality through appropriate maintenance.			FA		L	L	
				Alleviate overplay through the transfer of demand to sites with actual spare capacity.			S	L				
8	Bushy Park	Cricket	Royal Parks	Four grass cricket squares and a standalone NTP square all of which are standard quality. One square has 15 grass wickets, two squares each have ten grass wickets accompanied by an NTP and the final square has ten grass wickets accompanied by two NTPs. Two squares are leased by Teddington CC with Teddington Town, Hampton Hill and Hampton Wick Royal cricket clubs leasing a square each. Bushy Park Girls CC rents the use of the squares leased to Hampton Wick Royal CC and Teddington Town CC. All squares are played to capacity at peak time. Hampton Wick Royal CC considers its practice nets to be poor quality.	Sustain and look to improve quality through an enhanced maintenance regime.	A new pavilion is being provided with an improved offer, including the replacement of nets used by Teddington CC.		ECB Royal Parks	Hub Site	L	L	Protect Enhance
					Ensure leases with clubs are maintained and renewed when applicable.					S	L	
					Look to secure funding in order to refurbish poor quality nets					S	L / M	
					Support Bushy Park Girls CC with its aspirations for access to a dedicated home ground.					S	L	
		Football	Two youth 9v9, four mini 7v7 and one mini 5v5 pitch all of which are good quality. The youth 9v9 and mini 7v7 pitches have actual spare	Sustain quality through an appropriate maintenance regime.	FA sought grant from Football Foundation; subject to pitch advisor inspection.			FA Royal Parks	L	L		

¹ Timescales: (S) -Short (1-2 years); (M) - Medium (3-5 years); (L) - Long (6+ years).

² (L) -Low - less than £50k; (M) -Medium - £50k-£250k; (H) -High £250k and above.

**LONDON BOROUGH OF RICHMOND UPON THAMES
PLAYING PITCH STRATEGY – Action Plan Update – March 2019**

Site ID	Site	Sport	Management	Current status	Recommended actions	Actions taken (March 2019)	Issues raised (March 2019)	Partners	Site hierarchy tier	Timescales ¹	Cost ²	Aim
				capacity peak time whereas the mini 5v5 pitch is played to capacity.	Alleviate overplayed sites with the transfer of demand to pitches with spare capacity.					S	L	
		Rugby Union		Two standard quality senior pitches. Each pitch is overplayed by 1.5 match equivalent sessions per week. Teddington RFC leases the pitches on a ten year licence agreement. This provides limited security tenure.	Improve the quality of the pitches through an enhanced maintenance in order to alleviate overplay. Explore the feasibility of secure tenure for Teddington RFC through negotiation of a long term lease.			RFU Royal Parks		S	L	
										S	L	
10	Carlisle Park	Cricket	Council	One standard quality square with eight grass wickets and an NTP. Spare capacity of one match equivalent session at peak time. Pavilion restrictions impair use.	Review quality issues in an attempt to improve quality to good and seek resolution to pavilion access issues.			ECB	Key Centre	S	L	Protect Enhance
		Football		One adult, two youth 9v9 and two mini 7v7 pitches all of which are good quality. The adult pitch has actual spare capacity of one match equivalent session at peak time whereas the youth 9v9 and mini 7v7 pitches each have spare capacity of two match equivalent sessions.	Sustain quality through an appropriate maintenance regime. Utilise actual spare capacity through the transfer of demand from overplayed sites or via future demand.	No longer actual spare capacity.	Now being used by Hampton Prep independent school, with potential future quality issues through overuse.	FA		L	L	
										S	L	
		Tennis		Three Two good quality and five four poor quality macadam courts.	Sustain quality of the good quality courts and look to improve poor quality courts. Explore options to install LTA's access system.	Two courts refurbished.	Now consider four courts to be good and three to be poor quality.	LTA		L	L	
										S	L	
		Bowls		One good quality green used by Hampton Bowling Club.	Sustain green quality and retain for current use.			Bowls England		L	L	
12	Clarendon School	Football	School	One standard quality adult pitch which is available for community use but currently unused. Spare capacity discounted due to unsecure tenure.	Ensure any future use of the pitch is supported by a community use agreement.		Uncertain future as school has been closed.	FA School	Local Site	L	L	Protect
18	Hampton and Richmond Borough Football Club	Football	Club	One floodlit good quality adult pitch which has spare capacity of 0.5 match equivalent sessions at peak time. Club plays at Step 2 in the football pyramid.	Sustain pitch quality through appropriate maintenance. Ensure ancillary facilities and playing provision is suitable for the Club to progress through the football pyramid.			FA Club	Local Site	L	L	Protect
										S	L / M	

LONDON BOROUGH OF RICHMOND UPON THAMES
PLAYING PITCH STRATEGY – Action Plan Update – March 2019

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19	Hatherop Park	Football	Council	One youth 11v11, one youth 9v9, one mini 7v7 and one mini 5v5 pitch. The mini 7v7 pitch is good quality with all remaining pitches standard quality. The mini 5v5 pitch has spare capacity at peak time equating to 0.5 match equivalent sessions, whilst remaining pitches are played to capacity at peak time.	Sustain good quality pitches through appropriate maintenance and seek to improve standard quality pitches.			FA	Local Site	L	L	Protect Enhance
20	Hampton Rangers Juniors Football Club	3G	Club	Two small sized floodlit 3G pitches which are both available for community use.	Retain pitches for recreational use.			FA Club	Local site	S	L	Protect
21	Hampton School	Cricket	School	Five grass cricket squares and a standalone NTP. Of the grass cricket squares, four are good quality and one is standard quality. Three of the good quality squares contain seven grass wickets, whereas the remaining good quality square contains five grass wickets. The standard quality square has four grass wickets. All squares are played to capacity at peak time.	Sustain good quality squares through appropriate maintenance.			ECB School	Key Centre	L	L	Protect Enhance
					Ensure community users are provided with community use agreements for security of tenure.					S	L	
		Football		Three good quality adult pitches. Spare capacity discounted due to unsecure tenure.	Sustain pitch quality through an appropriate maintenance regime.			FA School		L	L	
				Rugby Union	Three standard quality senior pitches that are played to capacity.	Sustain quality of pitches through appropriate maintenance.				RFU School	L	
		Ensure any additional demand is accommodated for on pitches with spare capacity, or improve quality to increase the capacity on these pitches.						S		L		
		3G AGP		One good quality full size floodlit 3G pitch which is available for community use however only for 18 hours a week. The surface is FA certified to host competitive matches and was installed in 2016.	Sustain quality.			FA School		L	L	
					Ensure pitch remains on the FA register through testing every three years.					S	L	
					Explore options to increase midweek availability to meet training demand.					S	L	
Ensure a sinking fund is in place for eventual refurbishment.					S	L						

**LONDON BOROUGH OF RICHMOND UPON THAMES
PLAYING PITCH STRATEGY – Action Plan Update – March 2019**

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		Tennis		Three floodlit tennis courts assessed as good quality.	Sustain quality.			LTA School		L	L	
22	Hampton Sport and Fitness Centre	3G AGP	Council	One good quality full size floodlit 3G pitch which is available for community use. The surface is FA certified and World Rugby compliant and was installed in 2016.	Sustain quality.		Considered to be fairly close to capacity.	FA RFU School	Key Centre	L	L	Protect
					Ensure pitch remains on the FA register through testing every three years and World Rugby compliant through testing every two years.					L	L	
					Ensure a sinking fund is in place for eventual refurbishment.					L	L	
		Tennis		There is a MUGA on site with provision for three courts. This is floodlit.	n/a	Added this provision as it was missing from the index.	LTA	n/a	n/a			
26	Udney Park Playing Fields (Previously Imperial College)	Cricket	Private	Two standard quality squares, one with 14 wickets and one with eight wickets and an NTP. Currently unused. Spare capacity is discounted due to unsecure tenure. Site has recently been sold to a private company Quantum Group which has aspirations to develop the site and a planning application is expected.	Review quality issues in an attempt to improve quality to good.			ECB	Key Centre	L	L	Protect Provide
					Mitigate any potential loss of provision with equal or better quantity and quality.					S	M-H	
		Football		Two adult and two mini 7v7 pitches all of good quality. Available for community use; however, exact current usage is unknown and requires further exploration (Stage E update required). Spare capacity is discounted due to unsecure tenure. Site has recently been sold to a private company Quantum Group which has aspirations to develop the site and a planning application is expected.	Sustain quality through appropriate maintenance.		Exact current usage remains unknown.	FA		L	L	
					Mitigate any potential loss of provision with equal or better quantity and quality.					S	M-H	
		Rugby Union		Two poor quality senior pitches. Currently unused. Spare capacity is discounted due to unsecure tenure. Site has recently been sold to a private company Quantum Group which has aspirations to develop the site and a	Sustain quality through appropriate maintenance.		Exact current usage remains unknown, although the RFU have identified that Teddington RFC use the site for overspill from Bushy Park.	RFU		L	L	

LONDON BOROUGH OF RICHMOND UPON THAMES
PLAYING PITCH STRATEGY – Action Plan Update – March 2019

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				planning application is expected.	Mitigate any potential loss of provision with equal or better quantity and quality.					S	M-H	
		Tennis		Three good quality macadam tennis courts. Currently unused. Site has recently been sold to a private company Quantum Group which has aspirations to develop the site and a planning application is expected.	Sustain quality through appropriate maintenance.			LTA		L	L	
					Mitigate any potential loss of provision with equal or better quantity and quality.					S	M-H	
37	NPL Sports Club	Cricket	Sports Club	Two standard quality squares, both with eight wickets and one with an accompanying NTP. Pitches are played to capacity at peak time by NPL CC.	Review quality issues in an attempt to improve quality to good. Look to greater utilise NTP.			ECB Club	Key Centre	L	L	Protect Provide Enhance
		Football		Two adult, one youth 11v11, one youth 9v9, three mini 7v7 and one mini 5v5 pitch of good quality. The adult and mini pitches each have spare capacity, whereas the youth 11v11 pitch is overplayed by 2.5 match equivalent sessions. NPL FC is one promotion short of joining the football pyramid.	Sustain quality through appropriate maintenance. Alleviate overplay on youth 11v11 pitch through the transfer of demand to pitches with spare capacity.			FA Club		S	L	
		Bowls		One good quality green accessed by NPL Ladies Bowling Club.	Sustain green quality.			Bowls England Club		L	L	
		Tennis		Five grass courts and four artificial courts of good quality.	Sustain court quality.			LTA Club		L	L	
					Ensure ancillary facilities and playing provision is suitable for Step 7 football.	A post and rail has been placed around the field.				S	L-M	
42	St Mary's Hampton CE Primary School	Football	School	One good quality mini 7v7 pitch which is unavailable for community use.	Sustain pitch quality and retain for school use (there is no community demand for this pitch type).		No longer considered to be good quality.	FA School	Local Site	L	L	Protect
		Tennis		Two good quality macadam tennis courts which are unavailable.	Sustain court quality and retain for school use.	Funding has been sought for refurbishing the floodlights.	These are now available for community use.	LTA School		L	L	
58	Teddington Lock Playing Fields	Cricket	University	One good quality and one standard quality grass cricket square, each hosting eight grass wickets. Spare capacity at peak time of 0.5 match equivalent sessions on each square.	Sustain good quality square through appropriate maintenance. Look to improve quality of the standard square through an enhanced maintenance regime.			University ECB	Key Centre	L	L	Protect Enhance
										S	L	
		Football		Three good quality adult pitches overplayed by one match equivalent session.	Sustain pitch quality through an appropriate maintenance regime.			FA University		L	L	

**LONDON BOROUGH OF RICHMOND UPON THAMES
PLAYING PITCH STRATEGY – Action Plan Update – March 2019**

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		AGP			Alleviate overplay by the transferal of demand to sites with spare capacity.			England Hockey University		S	L	
				One standard quality floodlit full size sand-based AGP predominantly used by NPL and Teddington Lock hockey clubs and St Mary's University. The pitch was installed in 2007.	Sustain quality and protect pitch as a hockey suitable surface.					L	L	
		Rugby Union		Consider imminent resurfacing to protect quality and ensure a sinking fund is in place for sustainability.			S	M				
				One standard quality senior pitch that is overplayed by one match session. Used as off-site provision by St Mary's University teams as well as for training by Harlequin Amateur RFC.	Improve quality to alleviate overplay, or consider creation of a second pitch on site as part of the University's master planning.			S		L / M		
59	Teddington Sports Centre	Sand AGP	Council	Two good quality full size sand-based AGPs one of which is floodlit. The floodlit pitch was refurbished in 2014 and the pitch without floodlights was installed in 2011. Pitches are used primarily by Teddington HC. The pitch without floodlights has limited availability, partly due to football demand.	Sustain quality and protect each pitch as a hockey suitable surface.			England Hockey	Key Centre	L	L	Protect Enhance
					Ensure a sinking fund is in place for eventual refurbishment for both pitches.					M / L	H	
					Explore options to floodlit second AGP.		Upgrading existing could also deliver supply benefits.			S	M	
					Explore options to remove football activity by utilising more suitable sites, particularly if/when the 3G stock increases.		FA registered that this would be difficult due to demand.			M	L	
67	Holly Road Recreation Ground	Football	Council	One good quality mini 5v5 pitch which has spare capacity of one match equivalent session at peak time.	Sustain pitches quality through appropriate maintenance.			FA	Local Site	L	L	Protect
					Alleviate overplayed sites with available spare capacity.					S	L	
69	Kings Field	Cricket	Club	Two standard quality squares. One square hosts 12 grass wickets with the other square hosting six grass wickets. Both are played to capacity at peak time.	Review quality issues in an attempt to improve quality to good.			ECB	Local Site	L	L	Protect Enhance
					Three adult, one mini 7v7 and two mini 5v5 pitches all of which are good quality. The adult and mini 5v5 pitches have spare capacity at peak time whereas the mini 7v7 pitch is played to capacity. Adult pitches are	Sustain pitches quality through appropriate maintenance.					FA	
		Seek to utilise actual spare capacity through the transfer of demand from overplayed sites.			It is considered unlikely that there is spare capacity on this site anymore.	S	L					

**LONDON BOROUGH OF RICHMOND UPON THAMES
PLAYING PITCH STRATEGY – Action Plan Update – March 2019**

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				solely used by youth 11v11 teams.	Reconfigure pitches to better accommodate youth 11v11 demand.					S	L	
		Tennis	Council	Two good quality macadam courts.	Sustain court quality through appropriate maintenance. Explore options to install LTA's access system.			LTA		S	L	
										M	L	
77	The Lensbury Club	Tennis	Sports Club	Eight macadam, four clay, four artificial and three grass courts all of which are good quality. Only the macadam courts are floodlit.	Sustain court quality through appropriate maintenance.			LTA Club	Local Site	L	L	Protect
83	Grove Gardens	Bowls	Council	One good quality green accessed by Teddington Bowling Club.	Sustain green quality.			Bowls England	Local Site	L	L	Protect
89	Hampton Common	Football	Council	One standard quality adult pitch with spare capacity of one match equivalent session at peak time.	Seek to utilise actual spare capacity through the transfer of demand from overplayed sites. Alternatively, consider rationalisation of site given its low value.			FA	Local Site	L	L	Protect
							This is not considered to be appropriate for the site.			S	M	
92	Teddington Lawn Tennis Club	Tennis	Sports Club	Three macadam and three artificial courts all of which are good quality. All but one artificial court are floodlit.	Sustain quality.			LTA Club	Local Site	L	L	Protect
94	Lensbury At Teddington Lock	3G AGP	Private	One floodlit smaller sized 3G pitch which is available for community use.	Sustain quality and retain for current use. Ensure a sinking fund is in place for eventual refurbishment.			FA	Local Site	L	L	Protect
										L	L	

LONDON BOROUGH OF RICHMOND UPON THAMES
PLAYING PITCH STRATEGY – Action Plan Update – March 2019

RICHMOND AREA

Site by site action plan

Site ID	Site	Sport	Management	Current status	Recommended actions	Actions taken (March 2019)	Issues raised (March 2019)	Partners	Site hierarchy tier	Timescales ³	Cost ⁴	Aim
1	Barn Elms Playing Fields	Football	Trust	Five adult, two youth 9v9, three mini 7v7 and two mini 5v5 pitches assessed as good quality. The adult pitches are overplayed by four match equivalent sessions and the youth 9v9 pitches are played to capacity. The mini 7v7 pitches are played to capacity at peak time, whereas actual spare capacity exists on the mini 5v5 pitches. The adult pitches are used to accommodate some youth 11v11 demand.	Sustain quality through appropriate maintenance.			FA Trust	Hub site	L	L	Protect Enhance Provide
					Alleviate overplay of adult pitches through transfer of play to sites with spare capacity.					S	L	
					Consider pitch reconfiguration of one of the adult pitches to better accommodate youth 11v11 demand.					S	L	
					Consider increasing changing room provision given the high number of pitches on site.					M	M	
		Cricket	Two grass cricket squares, one with eight wickets and an NTP and one with just eight wickets, plus two standalone NTPs. All assessed as standard quality. The grass wicket squares are played to capacity at peak time.	Review quality issues in an attempt to improve quality to good.			ECB Trust	S	L			
				Rugby	Two good quality senior pitches that are used by London French and Barnes rugby clubs. Both are played to capacity at peak time.	Sustain quality through appropriate maintenance.				RFU Trust	L	
Tennis	Three Six good quality macadam courts.	Sustain court quality.				The incorrect number of courts was identified.	LTA Trust	L	L			
3	Barnes Common	Football	Council	One adult pitch assessed as good quality. Played to capacity at peak time.	Sustain quality through appropriate maintenance.			FA	Local site	L	L	Protect Enhance
					Cricket	A good quality square with eight grass wickets. Actual spare capacity exists as it is unused at peak time. Barnes CC reports that changing accommodation is poor quality.	Retain actual spare capacity to accommodate any future demand.					
		Sustain quality through appropriate maintenance.						L		L		
		Explore options to improve changing facilities.				S	M					

³ Timescales: (S) -Short (1-2 years); (M) - Medium (3-5 years); (L) - Long (6+ years).

⁴ (L) -Low - less than £50k; (M) -Medium - £50k-£250k; (H) -High £250k and above.

LONDON BOROUGH OF RICHMOND UPON THAMES
PLAYING PITCH STRATEGY – Action Plan Update – March 2019

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5	Barnes Sports Club	Cricket	Private	A good quality square with 14 grass wickets. Played to capacity at peak time.	Sustain quality through appropriate maintenance.			ECB	Local site	L	L	Protect
		Tennis		Three good quality macadam courts.	Sustain court quality.			LTA		L	L	
11	Christ's School	Football	School	A standard quality adult pitch that is available to the community but unused.	Consider reconfiguring pitch to accommodate and attract youth 11v11 demand as this will also be more suited to school use.			FA School	Local site	S	L	Protect Enhance Provide
		Cricket		A good quality square with eight grass wickets. Played to capacity at peak time by Richmond CC.	Sustain quality through appropriate maintenance.			ECB School		L	L	
		Rugby		A poor quality pitch unused by the community despite availability.	Improve pitch quality for school use.			RFU School		S	L	
		Tennis		Four standard quality courts.	Sustain courts to a sufficient standard for school use.			LTA School		L	L	
15	Grey Court School	Football	School	One adult, two youth 9v9, three mini 5v5 and one mini 7v7 pitch assessed as good quality. The adult pitch is overplayed by 1.5 match equivalent sessions, whereas actual spare capacity existing on the youth 9v9. All remaining pitches are played to capacity at peak time. Adult pitch is used solely by youth 11v11 teams.	Sustain pitch quality through appropriate maintenance.		Money has been secured through the Richmond Community Fund (Round 2) to improve the changing rooms, although the status of this work is unknown.	FA School	Key centre	S	L	Protect Provide
					Transfer demand from the adult pitch to pitches with actual spare capacity.					S	L	
					Reconfigure adult pitch to better accommodate youth 11v11 demand.		Noted that the regional pitch advisor had been to the site.			S	L	
					Provide security of tenure to club users through community use agreements.					S	L	
		Rugby	A standard quality senior pitch that is unused by the community despite availability.	Sustain quality for school use and retain community availability should club based demand exist in the future.			RFU School	L	L			
		Tennis	Four good quality macadam courts that are used by Ham & Petersham Tennis Club.	Sustain quality.			LTA School	L	L			
				Provide the Club with security of tenure.				S	L			

**LONDON BOROUGH OF RICHMOND UPON THAMES
PLAYING PITCH STRATEGY – Action Plan Update – March 2019**

16	Ham Playing Fields	Football	Trust	One adult, one youth 11v11, two youth 9v9, one mini 7v7 and one mini 5v5 pitch all assessed as standard quality. The adult and youth 11v11 pitches have actual spare capacity, whereas the remaining pitch types are played to capacity at peak time.	Sustain quality through appropriate maintenance. Seek to utilise actual spare capacity through the transfer of play from overplayed sites or via future demand.		FA Trust	Local site	L	L	Protect
		3G AGP		Three smaller sized 3G pitches with floodlighting.	Retain pitches for recreational use.		Trust		L	L	
25	Holy Trinity CE Primary School	Sand AGP	School	A smaller sized sand-based AGP that is available to the community but not floodlit.	Retain for continued school use and any recreational summer use.		School	Local site	L	L	Protect
27	Kew Cricket Club	Cricket	Club	A standard quality square with 12 grass wickets that is played to capacity at peak time.	Review quality issues in an attempt to improve quality to good.		ECB Club	Local site	S	L	Protect Enhance
28	King Georges Field	Football	Council	Three standard quality adult pitches that are overplayed by one match equivalent session. Used by some youth 11v11 teams.	Alleviate overplay through improving quality or via the transfer of demand to a site with actual spare capacity.		FA	Key centre	S	L / M	Protect Enhance Provide
					Consider reconfiguring one of the pitches for youth 11v11 demand.				S	L	
		Cricket	Two standard quality squares that both contain six wickets. Both squares are played to capacity by Ham & Petersham CC after Richmond CC cease use of the site to transfer to Christ's School.	Review quality issues in an attempt to improve quality to good.		ECB	S		L		
				Ensure no additional play takes place in order to avoid future overplay.			L		L		
				Consider installation of an NTP so that junior demand can transfer away from the grass wickets, thus creating spare capacity.			S		L		
		Tennis	Four standard quality macadam courts.	Explore options to install LTA's access system.		LTA	S		L		
36	North Sheen Recreation Ground	Football	Council	One adult and one mini 5v5 pitch assessed as good quality and two youth 9v9 and two mini 7v7 pitches assessed as standard. The adult and youth 9v9 pitches are overplayed, whereas spare capacity exists on the mini pitches. The adult pitch is used by a youth 11v11 team.	Alleviate overplay of adult pitch through the transfer of youth 11v11 demand to a dedicated youth 11v11 pitch.		FA	Key centre	S	L	Protect Enhance
					Alleviate overplay of youth 9v9 pitch either through improving pitch quality or via the transfer of demand.				Noted that the regional pitch advisor had been to the site.	S	

**LONDON BOROUGH OF RICHMOND UPON THAMES
PLAYING PITCH STRATEGY – Action Plan Update – March 2019**

38	Old Deer Park	Football	Crown Estates / Council	Two good quality adult pitches that have actual spare capacity amounting to one match equivalent session. Poor quality changing rooms, although plans are in place for improvement.	Seek to utilise spare capacity to alleviate overplay at other sites or through future demand.			FA Crown Estates	Key centre	S	L	Protect Enhance Provide
				Improve changing facilities.		This action remains appropriate, however it is not thought that any 'plans are in place' at this point.	S			M		
		Cricket		A standalone NTP. The Council is in discussions with the ECB over the creation of an additional wicket. Potential LMS site.	Consider installation of an additional NTP and ensure site is of sufficient quality for LMS use and growth.	This has now been installed, and the existing NTP has been refurbished. There are now two NTPs on this site.		ECB LMS Crown Estates		L	L	
		Rugby		Two standard quality senior pitches used by Arioach Crusaders and London Welsh Amateurs rugby clubs. Spare capacity exists on both pitches.	Utilise spare capacity to accommodate any club growth.			RFU Crown Estates		L	L	
				Ensure changing room improvements cater for rugby demand.			S	M				
		Tennis		Five good quality macadam courts.	Sustain quality through appropriate maintenance.	Two of the five courts have been completely refurbished		LTA Crown Estates		L	L	
				Explore options to install LTA's access control system and explore options to provide (telescopic) floodlighting (if planning can be approved).		These have both been installed		S		M		
		39	Old Deer Park Partnership	Cricket	Club	A standard quality square with 16 grass wickets that played to capacity at peak time by Richmond CC.	Review quality issues in an attempt to improve quality to good.				ECB Club	
Rugby	Two senior pitches and one mini pitch assessed as standard quality. Used by London Welsh RFC. The senior pitches are both overplayed by one match equivalent sessions, whereas the mini pitch is played to capacity. Capacity of changing facilities is an issue.			Explore creation of additional changing facilities.				RFU Club	S	M		
				Alleviate overplay by improving quality to good, preferably via additional floodlighting.			The installation of floodlighting is a priority for Middlesex this year; with the intention to submit a planning application in Spring 2019.	S	L / M			
	Alternatively, transfer training demand off-site, potentially to a World Rugby compliant 3G pitch.					This is considered to be more of an aspirational action.	S	L				
	Bowls		A good quality bowling green that is used by Mid Surrey Bowling Club.	Sustain quality.			Bowls England Club	L	L			

**LONDON BOROUGH OF RICHMOND UPON THAMES
PLAYING PITCH STRATEGY – Action Plan Update – March 2019**

		Tennis		Four good quality macadam courts, three artificial courts (floodlit) and six grass courts. Used by Richmond Lawn TC.	Sustain court quality.			LTA Club		L	L	
44	Palewell Common	Football	Council	Three adult, one youth 9v9 and four mini 7v7 pitches assessed as good quality. All of the pitches have actual spare capacity. The adult pitches are used by some youth 11v11 teams.	Sustain quality through appropriate maintenance.		The pavilion at this location is built to a high specification, but is not well used. This is an issue that will be looked at in the FA's upcoming Local Football Facility Plan (LFFP).	FA	Key centre	L	L	Protect Enhance Provide
					Consider pitch reconfiguration of one of the adult pitches to better accommodate youth 11v11 teams.					S	L	
					Utilise spare capacity for the transfer of play from overplayed sites or via future demand.					S	L	
		Cricket	A good quality square with eight grass wickets. Played to capacity at peak time.	Sustain quality through appropriate maintenance.		ECB	L	L				
		Tennis		Four macadam courts, two of which are assessed as good quality and two of which are assessed as poor quality.	Improve poor quality courts and then explore options to install LTA's access control system.		As identified, the Council's policy is that the access control system will not be installed on poor quality courts, so these improvements will need to be made first. There are issues with underground drainage.	LTA		M	L	
45	Richmond Athletic Ground	Rugby	Crown Estates	Seven standard quality senior pitches used by Richmond, London Scottish and Kew Occasionals rugby clubs. Four of the pitches are floodlit. Three of the pitches are overplayed by one match equivalent sessions, whilst the training pitch is overplayed by 16 match equivalent sessions. Plans are in place for a redevelopment that will result in the creation of two full size 3G pitches. A shortage of changing rooms is noted. The clubs are trying to acquire the site on a long-term lease.	Alleviate overplay of match pitches through improving quality.			RFU Crown Estates Club	Key centre (potential hub site)	S	L / M	Protect Enhance Provide
					Alleviate overplay of training pitch through the creation and use of at least one World Rugby complaint 3G pitch.					S	H	
					Ensure any 3G development adheres to RFU specifications and ensure a sinking fund is in place for long-term sustainability.					S	L	
					Support the clubs' in their aspiration to acquire a long-term lease as this will help with funding opportunities.					S	L	
					Support plans to improve changing facilities.					S	M	
46	Richmond Park	Rugby	Royal Parks	Three standard quality senior pitches that are all operating at capacity from use by Rosslyn Park RFC.	Ensure no additional play takes place without quality improvements to avoid future overplay.			RFU Royal Parks	Local site	L	L	Protect

LONDON BOROUGH OF RICHMOND UPON THAMES
PLAYING PITCH STRATEGY – Action Plan Update – March 2019

48	Rocks Lane Multi Sports Centre	Football	Private	One youth 9v9, one mini 7v7 and one mini 5v5 pitch assessed as good quality. All of the pitches are played to capacity at peak time.	Ensure appropriate maintenance to sustain quality.			FA	Local site	L	L	Protect
		3G AGP		Two smaller sized 3G pitches that are floodlit.	Retain for recreational use.			-		L	L	
		Sand AGP		A smaller sized sand-based AGPs that is floodlit.	Retain for recreational use.			-		L	L	
		Tennis		Six good quality artificial courts that are floodlit.	Sustain court quality.			LTA		L	L	
49	Sheen Common	Football	Council	A standard quality adult pitch with actual spare capacity amounting to one match equivalent session.	Utilise actual spare capacity to accommodate demand from overplayed sites or via future demand.			FA	Key centre	L	L	Protect Enhance
		Cricket		A standard quality square with nine grass wickets and an NTP. Played to capacity at peak time by Sheen Park CC. Accompanied by poor quality changing facilities.	Review quality issues in an attempt to improve quality to good.			ECB Club		S	L	
				Explore options to improve changing facilities.			S			M		
		Bowls		A good quality bowling green used by Sheen Common Bowling Club.	Sustain quality.			Bowls England Club		L	L	
		Tennis		Four good quality macadam courts.	Sustain quality and explore options for installation of LTA's access control system.	The access control system has now been installed.		LTA		S	L	
50	Shene Sports and Fitness Centre	Sand AGP	Council	A full size sand-based AGP that is used at or close to capacity by Barnes HC. It has reached the end of its lifespan having been installed in 2005.	Imminent resurfacing required to ensure site continues to be suitable for competitive hockey fixtures.	An audit conducted in 2018 estimated that the playing surface would sustain another 2 years, and so there are no immediate plans to resurface.	A further audit would be useful to ensure site remains suitable, however securing funding remains a challenge.	England Hockey School	Key centre	S	M	Protect
					Retain as hockey suitable.					L	L	
					Ensure a sinking fund is in place for long-term sustainability.					L	L	
61	The Harrodian School	Sand AGP	School	Two smaller sized sand-based AGP, one of which is floodlit and available to the community, the other of which is neither.	Retain for continued school and recreational use.			School	Local site	L	L	Protect
		Tennis		Four good quality artificial courts.	Sustain quality for school use.			LTA School	Local site	L	L	
63	The Swedish School	3G AGP	School	A smaller sized 3G pitch that is neither available to the community nor floodlit.	Retain for continued school use.			School	Local site	L	L	Protect
57	St Richards Primary School	Football	School	A poor quality mini 7v7 pitch that is unused by the community despite being available.	Improve pitch quality for school use and review community use options to see if this attracts demand.			FA School	Local site	S	L	Protect Enhance

**LONDON BOROUGH OF RICHMOND UPON THAMES
PLAYING PITCH STRATEGY – Action Plan Update – March 2019**

72	Ham Common	Cricket	Council / Club	A standard quality square with eight grass wickets that is used to capacity at peak time by Ham & Petersham CC.	Review quality issues in an attempt to improve quality to good.			ECB Club	Local site	S	L	Protect Enhance
					Consider establishing long-term lease with Ham & Petersham CC.					S	L	
73	Richmond Green	Cricket	Council	A standard quality square with ten grass wickets that is used to capacity at peak time.	Review quality issues in an attempt to improve quality to good.			ECB	Local site	S	L	Protect Enhance
74	Stag Brewery	Football	Private	Two good quality adult pitches that are used by Barnes Eagles FC for youth 11v11 demand. Actual spare capacity is discounted due to unsecure tenure as the site is proposed for development.	Mitigate any permanent loss through replacement provision of an equal or better quantity and quality given local shortfalls.			FA	Local site	S	M / H	Protect
					Reconfigure pitches to better accommodate youth 11v11 demand.							
76	Suffolk Road Recreation Ground	Cricket	Council	A standalone NTP that is used by Barnes CC.	Retain for continued use and ensure quality remains sufficient.			ECB	Local site	L	L	Protect
78	Sheen Lawn Tennis and Squash Club	Tennis	Club	Eight Three good quality macadam courts, one of which is floodlit, and five clay courts.	Sustain court quality.		The incorrect number of courts was identified.	LTA Club	Local site	L	L	Protect
84	Barnes Bowling Club	Bowls	Club	A standard quality green.	Retain green for continued use and explore options to improve quality to good.			Bowls England Club	Local site	L	L	Protect Provide
85	North Sheen Bowls Club	Bowls	Club	A good quality green.	Sustain quality.			Bowls England Club	Local site	L	L	Protect
86	Priory Park Bowls and Tennis Club	Tennis	Club	Three good quality macadam courts.	Sustain quality.			LTA Club	Local site	L	L	Protect
87	Westerley Ware	Tennis	Council	Three good quality macadam courts.	Sustain quality and explore options for installation of LTA's access control system.	The access control system has now been installed		LTA	Local site	L	L	Protect Enhance
88	Pensford Lawn Tennis Club	Tennis	Club	Three good quality clay courts and three good quality artificial courts that are floodlit.	Sustain quality.			LTA Club	Local site	L	L	Protect
93	East Sheen Primary School	3G AGP	School	A smaller sized 3G pitch that is neither available to the community nor floodlit.	Retain for continued school use.			School	Local site	L	L	Protect

LONDON BOROUGH OF RICHMOND UPON THAMES
PLAYING PITCH STRATEGY – Action Plan Update – March 2019

TWICKENHAM AREA

Site by site action plan

Site ID	Site	Sport	Management	Current status	Recommended actions	Actions taken (March 2019)	Issues raised (March 2019)	Partners	Site hierarchy tier	Timescales ⁵	Cost ⁶	Aim
24	Heathfield Recreation Ground	Football	Council	Two standard quality adult pitches currently used by Whitton Wanderers FC. Serviced by poor quality changing facilities.	Improve changing facilities.		Asset transfer is not being considered for this site at this time. The ECB have been removed as partners as there is no cricket provision on this site.	FA ECB	Local	S	M	Protect Enhance
					Explore asset transfer.					M	L	
29	Kneller Gardens	Football	Council	One youth 9v9, one mini 7v7 and one mini 5v5 pitch all assessed as standard quality. Actual spare capacity exists on the youth 9v9 pitch, whilst the mini pitches are played to capacity at peak time. Used solely by Twickenham Tigers FC.	Explore asset transfer to Twickenham Tigers FC via a long-term lease agreement.		Asset transfer is not being considered for this site at this time	FA	Local	S	L	Protect Enhance
		Tennis	Club Council	Three poor quality courts that are without floodlighting. Owned by Whitton Tennis Club.	Explore opportunities for court improvement.		It was noted that these are owned by the Council. The condition is considered to be very poor.	LTA Club		S	L	Protect Enhance
32	Marble Hill Park	Football	English Heritage	Four adult, one youth 9v9, one mini 7v7 and one mini 5v5 pitch all assessed as standard quality. The adult pitches have 3.5 match equivalent sessions of actual spare capacity, whereas the other pitch types are played to capacity at peak time. Adult pitch used by youth 11v11 teams. Accompanied by poor quality changing facilities, although a masterplan is in place for improvement.	Ensure appropriate maintenance to sustain quality and seek improvements where possible.			FA English Heritage	Key centre	L	L	Protect Enhance
					Explore demand of re-configuring an adult pitch to better accommodate youth 11v11 demand.					S	L	
					Improve changing facilities.		Sports England have been involved in ongoing meetings concerning the delivery of this.			S	M	
		Cricket		A standalone NTP used for LMS.	Maintain quality for continued LMS activity and ensure it can accommodate reasonable growth.			ECB LMS English Heritage		L	L	

⁵ Timescales: (S) -Short (1-2 years); (M) - Medium (3-5 years); (L) - Long (6+ years).

⁶ (L) -Low - less than £50k; (M) -Medium - £50k-£250k; (H) -High £250k and above.

LONDON BOROUGH OF RICHMOND UPON THAMES
PLAYING PITCH STRATEGY – Action Plan Update – March 2019

Site ID	Site	Sport	Management	Current status	Recommended actions	Actions taken (March 2019)	Issues raised (March 2019)	Partners	Site hierarchy tier	Timescales ⁵	Cost ⁶	Aim
		Rugby		Two standard quality senior pitches used by Thamesians RFC. Actual spare capacity identified. Poor quality changing.	Sustain quality for continued club use.			RFU English Heritage		L	L	
					Improve changing facilities.			S		M		
		Tennis		Two good quality macadam courts.	Sustain quality.		These are considered to be poor quality courts.	LTA English Heritage		L	L	
34	Moormead Recreation Ground	Football	Council	A good quality adult pitch that is used solely by youth 11v11 demand. Actual spare capacity amounting to one match equivalent session remains as it is unused during the peak period.	Sustain quality through appropriate maintenance.		This site also now hosts cricket, with a tender process to include an NTP on this site.	FA	Local	L	L	Protect Provide
					Re-configure pitch to better accommodate youth 11v11 demand.					S	L	
		Tennis		Four poor quality macadam courts.	Improve court quality.			LTA		S	L	Protect Enhance
					Explore options to install LTA's access system.					M	L	
43	Orleans Park School	Football	School	Two good quality adult pitches with actual spare capacity discounted due to unsecure tenure. Overmarked by rugby pitches. Used solely by youth 11v11 demand.	Sustain pitch quality through appropriate maintenance.			FA School	Local	L	L	Protect Provide
					Provide security of tenure and therefore actual spare capacity through community use agreements with club users.					S	L	
					Reconfigure pitches to better accommodate youth 11v11 demand.					S	L	
		Cricket		A standalone NTP that is available to the community but unused.	Retain for school use.			ECB School		L	L	
		Rugby		Three standard quality senior pitches that are available to the community but unused. Two are overmarked by football pitches and therefore not ideal for club rugby use.	Retain for school use.			RFU School		L	L	
		Sand AGP		Too narrow to accommodate competitive senior demand and without floodlighting so not suited for training activity. Available to the community but relatively unused.	Retain for school use.			England Hockey School		L	L	
		Tennis		Three good quality macadam courts.	Sustain quality for school use.			LTA School		L	L	

**LONDON BOROUGH OF RICHMOND UPON THAMES
PLAYING PITCH STRATEGY – Action Plan Update – March 2019**

Site ID	Site	Sport	Management	Current status	Recommended actions	Actions taken (March 2019)	Issues raised (March 2019)	Partners	Site hierarchy tier	Timescales ⁵	Cost ⁶	Aim
47	Richmond-upon-Thames College	Football	College	A dual use pitch that could be replaced by a proposal for the creation of two full size 3G pitches. The aspirations for the site as a whole could, however, result in a loss of playing field land.	Ensure demand for the grass pitch can be accommodated on the 3G pitches if they are provided, or transfer the demand elsewhere.			FA College	Local (potential key centre)	L	L	Protect Enhance Provide
					Ensure a robust business plan is in place for the creation of the 3G pitches given that the FA model does not identify any shortfalls.		The FA now considers there to be shortfalls in 3G pitches.			M	H	
		Rugby			Given the above, encourage pitches to be undergo World Rugby registration to maximise club rugby activity once provided.			RFU College		M	L	
		Should there be a loss of playing field land, determine if mitigation is sufficient. If it is not, replace the lost provision elsewhere within the locality.					College	M		L		
55	St Marys University	Rugby	University	Two senior rugby pitches, one of which is assessed as good quality and predominately used for matches, whereas the other is assessed as standard quality and predominately used for training. The training pitch is floodlit and overplayed, whilst the match pitch is without floodlighting and is played to capacity at peak time. Used by Harlequin Amateurs RFC as well as by university teams.	Sustain quality of match pitch through appropriate maintenance.			RFU University	Key centre	L	L	Protect Provide
					Consider providing an additional pitch as part of the University's master planning in order to alleviate overplay.					M	M	
					Explore potential of installing a World Rugby compliant 3G pitch.							

LONDON BOROUGH OF RICHMOND UPON THAMES
PLAYING PITCH STRATEGY – Action Plan Update – March 2019

62	The Royal Military School of Music	Football	School	A standard quality adult pitch that is played to capacity.	Sustain pitch quality through appropriate maintenance.		The Council will work with the Defence Infrastructure Organisation (on behalf of the Ministry of Defence, as landowner) to develop a masterplan supplementary planning document for the site. It is thought that the site has been used for rugby and cricket, although the extent of this use is not known.	FA School	Local	L	L	Protect
					Provide security of tenure for club users through community use agreements.					S	L	
64	Twickenham Cricket Club	Cricket	Club	A good quality square with 12 grass wickets and an NTP. Leased to Twickenham CC, which has aspirations for training provision to be installed. Played to capacity.	Sustain quality through appropriate maintenance.			ECB Club	Local	L	L	Protect Enhance
					Ensure no additional usage takes place on the grass wickets to avoid future overplay.					L	L	
					Support the Club in its aspirations for dedicated training facilities to be provided.					S	L	
65	Waldegrave School	Football	School	One youth 9v9, one mini 7v7 and one mini 5v5 pitches assessed as standard quality. The youth 9v9 pitch is overplayed by 0.5 match equivalent sessions, whereas the mini pitches have spare capacity discounted due to unsecured tenure.	Alleviate overplay of youth 9v9 pitch through improving quality or through the transfer of demand to a site with actual spare capacity.			FA School	Local	S	L	Protect
					Provide community use agreements to club users to improve security of tenure.					S	L	
		Tennis	Three good quality macadam courts.	Sustain quality for school use.	LTA School	L	L					
66	Whitton Sports and Fitness Centre	Football	Council	A good quality adult pitch that is played to capacity at peak time.	Sustain quality through appropriate maintenance.			FA	Key centre	L	L	Protect
					A full size floodlit 3G pitch that is operating close to capacity. It is World Rugby compliant and FA approved. Assessed as good quality having been installed in 2010.					Ensure a sinking fund is in place for eventual refurbishment.	FA RFU	
		3G AGP	Ensure FA testing every three years and RFU testing every two years to retain compliance.	Confirmed as still being on the register.	S	L						

**LONDON BOROUGH OF RICHMOND UPON THAMES
PLAYING PITCH STRATEGY – Action Plan Update – March 2019**

		Tennis	School	Three good quality macadam courts.	Sustain quality for school use.			LTA School		L	L	
70	Whitton Park Sports Association	Football	Trust	Two adult and two mini 7v7 pitches assessed as good quality. Adult pitches are overplayed by two match equivalent sessions due to being used by youth 11v11 teams. The mini 7v7 pitches are used to capacity at peak time.	Sustain quality through appropriate maintenance.			FA Trust	Local	L	L	Protect
					Alleviate overplay through the transfer of youth 11v11 demand to dedicated youth 11v11 pitches.					S	L	
		Cricket		A standard quality square with 13 grass wickets and an NTP. Played to capacity at peak time by Chiswick & Whitton CC.	Review issues in an attempt to improve quality to good.			ECB Trust	S	L	Protect	
		Rugby Union		Two standard quality senior pitches used by Whitton Lions and CSSC Barbarians rugby clubs. Both pitches have actual spare capacity at peak time.	Sustain quality through appropriate maintenance.			RFU Trust	S	L	Protect	
		Tennis		Two clay courts	n/a		These have been added, as they were left off the initial survey	LTA		n/a	n/a	Protect
79	Radnor Gardens	Bowls	Council	A good quality green used by Strawberry Hill Bowling Club.	Sustain green quality.			Bowls England Club	Local	L	L	Protect
80	Cambridge Park Bowling Club	Bowls	Club	A good quality green.	Sustain green quality.			Bowls England Club	Local	L	L	Protect
81	Cambridge Gardens	Tennis	Council	Four good quality macadam courts that are fitted with the LTA's access control system.	Ensure quality remains sufficient to accommodate recreational play.			LTA	Local	L	L	Protect
					Continue to monitor demand through the access control system.					L	L	
82	York House Gardens	Tennis	Council	Four good quality macadam courts.	Explore options to install LTA's access system.	This has now been installed.		LTA	Local	M	L	Protect Enhance
90	Twickenham Tennis Club	Tennis	Club	Five good quality macadam courts.	Sustain court quality.			LTA Club	Local	L	L	Protect
91	David Lloyd	Tennis	Private	Nine good quality macadam courts, five of which are floodlit.	Sustain court quality.			LTA	Local	L	L	Protect
96	Chase Bridge Primary School	Football	Council	A poor quality youth 9v9 pitch that is played to capacity through school usage. Unavailable for community use.	Improve pitch quality to better cater for school usage.			FA School	Local	S	L	Protect
					Should quality improve to a reasonable standard, revisit community use options.					M	L	

LONDON BOROUGH OF RICHMOND UPON THAMES

PLAYING PITCH STRATEGY – Action Plan Update – March 2019

Appendix 1 – Extract of the Playing Pitch Strategy (pages 40-42)

The identification of sites is based on their strategic importance in a Borough-wide context i.e. they accommodate the majority of demand or the recommended action has the greatest impact on addressing shortfalls identified either on a sport by sport basis or across the Council area as a whole.

Table 6.1: Proposed tiered site criteria

Criteria	Hub sites	Key centres	Local sites
Site location	Strategically located in the Borough. Priority sites for NGBs.	Strategically located within the analysis area.	Serves the local community.
Site layout	Accommodates three or more grass pitches, including provision of an AGP.	Accommodates two or more grass pitches.	Accommodates one or more pitches.
Type of sport	Single or multi-sport provision. Could also operate as a central venue.	Single or multi-sport provision. Could also operate as a central venue.	Single or multi-sport provision.
Management	Management control remains within the local authority/other provider or with an appropriate lease arrangement through a committee or education owned.	Management control remains within the local authority/provider or with an appropriate club on a lease arrangement.	Management control remains within the local authority/provider or with an appropriate club on a lease arrangement.
Maintenance regime	Maintenance regime aligns with NGB guidelines.	Maintenance regime aligns with NGB guidelines.	Standard maintenance regime either by the club or in house maintenance contract.
Ancillary facilities	Good quality ancillary facility on site, with sufficient changing rooms and car parking to serve the number of pitches.	Good quality ancillary facility on site, with sufficient changing rooms and car parking to serve the number of pitches.	No changing room access on site or appropriate access to accommodate both senior and junior use concurrently (if required).

Hub sites are of strategic Borough-wide importance where users are willing to travel to access the range and high quality of facilities offered and are likely to be multi-sport. These have been identified on the basis of the impact that the site will have on addressing the issues identified in the assessment.

It may be appropriate to consider rationalization of some existing playing field sites (that are of low value i.e. one/two pitch sites with no changing provision) to generate investment towards creating bigger better quality sites in order to develop the hierarchy of sites. Identification of these potential sites should be carried out in partnership with the Steering Group and, in particular, the NGB for that particular sport.

Key centres although these sites are more community focused, some are still likely to service a wider analysis area (or slightly wider); however, there may be more of a focus on a specific sport i.e. a dedicated site.

LONDON BOROUGH OF RICHMOND UPON THAMES

PLAYING PITCH STRATEGY – Action Plan Update – March 2019

Additionally, it is considered that some financial investment will be necessary to improve the ancillary facilities at both Hub sites and Key Centre sites to complement the pitches in terms of access, flexibility (i.e. single-sex changing if necessary), quality and that they meet the rules and regulations of local competitions.

Local sites refer to those sites offering minimal provision. They are generally hired to clubs for a season, or are sites which have been leased on a long-term basis. Primarily they are sites with one facility or a low number of facilities that service just one sport. The level of priority attached to them for Council-generated investment may be relatively low and consideration should be given, on a site-by-site basis, to the feasibility of a club taking a long-term lease on the site (if not already present), in order that external funding can be sought.

It is possible that sites could be included in this tier which are not currently hired or leased to a club, but have the potential to be leased to a suitable club. Such sites will require some level of investment, either to the outdoor sport facilities or ancillary facilities and it is anticipated that one of the conditions of offering a hire/lease is that the club would be in a position to source external funding to improve the provision. NGBs would expect the facility to be transferred in an adequate condition that the club can maintain. In the longer term, the Club should be in a position to source external funding to improve/extend the facilities.

Management and development

The following issues should be considered when undertaking sports related site development or enhancement:

- ◀ Financial viability.
- ◀ Security of tenure.
- ◀ Planning permission requirements and any foreseen difficulties in securing permission.
- ◀ Adequacy of existing finances to maintain existing sites.
- ◀ Business Plan/Masterplan – including financial package for creation of new provision where need has been identified.
- ◀ Analysis of the possibility of shared site management opportunities.
- ◀ The availability of opportunities to lease sites to external organisations.
- ◀ Options to assist community groups to gain funding to enhance existing provision.
- ◀ Negotiation with landowners to increase access to private hub sites.
- ◀ Football investment programme/3G pitches development with the FA.

LONDON BOROUGH OF RICHMOND UPON THAMES

PLAYING PITCH STRATEGY – Action Plan Update – March 2019

Action plan columns

Partners

The column indicating partners refers to the main organisations that the Council would look to work with to support delivery of the actions. Given the extent of potential actions it is reasonable to assume that partners will not necessarily be able to support all of the actions identified but where the action is a priority and resource is available the partner will endeavour to provide support. The Council is considered to be a partner within each action so is therefore not referenced.

Site hierarchy tier

Although Hub Sites are mostly likely to have a **high** priority level as they have wide importance, high priority sites have been identified on the basis of the impact that the site will have on addressing the key issues identified in the assessment. Therefore, some Key Centres and local sites are also identified as having a high priority level. It is these projects/sites which should generally be addressed within the short term (1-2 years).

The majority of Key centres are a **medium** priority and have analysis area importance and have been identified on the basis of the impact that the site will have on addressing the issues identified in the assessment.

Low priority sites tend to be single pitch or single sport sites and often club or education sites with local specific importance but that may also contribute to addressing the issues identified in the assessment.

Costs

The strategic actions have also been ranked as low, medium or high based on cost. The brackets are:

(L) -Low - less than £50k; (M) -Medium - £50k-£250k; (H) -High £250k and above. These are based on Sport England's estimated facility costs which can be found at:

<https://www.sportengland.org/facilities-planning/design-and-cost-guidance/cost-guidance/>

Timescales

The action plan has been created to be delivered over a ten-year period. The information within the Assessment Report, Strategy and Action Plan will require updating as developments occur. The indicative timescales included relate to delivery times and are not priority based.

Timescales: (S) -Short (1-2 years); (M) - Medium (3-5 years); (L) - Long (6+ years).

Aim

Each action seeks to meet at least one of the three aims of the Strategy: **Enhance, Provide, Protect.**