

LONDON BOROUGH OF RICHMOND UPON THAMES

PLAYING PITCH STRATEGY

Action Plan Update

March 2021

Purpose of this document

This document relates to, and should be read in conjunction with, [the London Borough of Richmond upon Thames Playing Pitch Strategy \(PPS\)](#), which was developed for the Council by Knight, Kavanagh & Page (KKP) and published in March 2018.

Monitoring and updating the PPS forms an important part of the planning process, with guidance from Sport England recommending that the actions identified within the Strategy are reviewed on an annual basis. In light of this, the Council participated in a 'Stage E' meeting in January 2021 with representatives of Sport England, Sport Richmond, the England and Wales Cricket Board (ECB), England Hockey, the Football Association (FA), the Football Foundation, the Lawn Tennis Association (LTA), and the Rugby Football Union (RFU). The intention of these meeting was to monitor the delivery of the recommendations and action plan identified in the PPS, and to highlight emergent issues and opportunities. The meetings were not intended to review the overarching strategic recommendations identified within Part 5 of the PPS, which are considered to remain applicable and relevant.

Guide to using this document

The site by site action plans identified within 'Part 6' of the PPS have been replicated in the tables below, each of which covers one of the three study areas utilised in the original assessment study (Hampton & Teddington; Richmond; and Twickenham). For reference, these tables are identified on pages 45-51, 54-59, and 62-65 of the PPS, respectively.

In addition, three further columns have been included, recording the 'actions taken' and the 'issues raised'. These relate to items emerging from the 'Stage E' meetings identified in the section above. Where new material has been added – and/or existing actions, information or recommendations have been affected – the relevant box has been highlighted using a light orange fill for actions/issues raised in January 2021. This is intended to aid users to easily identify where new information has been provided as part of the monitoring process.

Explanatory text regarding various heading and categories identified within the table is included on pages 40-42 of the original document, however for convenience this is also replicated in Appendix 1.

Caveats

Please note, due to the unprecedented impacts caused by Covid-19, the update to the PPS Action Plan was delayed. This document reflects a snapshot of information gathered in January 2021, however the global pandemic may have resulted in diverting resources into other priorities including funding and support and will likely continue to do so. Due to restrictions, the status of many clubs is unknown simply as they have followed guidance and have not been able to operate. As such the identified actions and recommendations should not be taken as confirmation of particular directions especially with regard to funding. Priorities do change over time, and so other projects that are not identified below may also come forward.

Due to resource constraints, other than when it was raised on a site-specific basis, a review of the demand and supply that informed the Council's Playing Pitch Assessment has not been included as part of this monitoring exercise.

Further information

If you would like further information regarding this document, please contact the Richmond Local Plan Team (LocalPlan@richmond.gov.uk).

HAMPTON & TEDDINGTON AREA

Site by site action plan

Site ID	Site	Sport	Management	Current status	Recommended actions	Actions taken (Jan 2021)	Issues raised (Jan 2021)	Partners	Site hierarchy tier	Timescales ¹	Cost ²	Aim
6	Broom Road Recreation Ground	Cricket	Council	Two standard quality squares which host ten and four grass wickets, respectively. Used to capacity by Twickenham, Hampton Wick Royal and Barnes cricket clubs.	Review quality issues in an attempt to improve quality to good.			ECB	Key Centre	L	L	Protect Enhance
		Football		Two good quality adult pitches and one standard quality mini 7v7 pitch. Both pitch types are substantially overplayed. One good basic quality adult 11v11 pitch, junior 11v11, 9v9 and 7v7 pitch (as per PQS rating from RPA visit).	Sustain current levels of quality through appropriate maintenance. Improve current levels of quality through appropriate maintenance.		All pitch types are substantially overplayed	FA		L	L	
					Alleviate overplay through the transfer of demand to sites with actual spare capacity.					S	L	
8	Bushy Park	Cricket	Royal Parks	Four grass cricket squares and a standalone NTP square all of which are standard quality. One square has 15 grass wickets, two squares each have ten grass wickets accompanied by an NTP and the final square has ten grass wickets accompanied by two NTPs. Two squares are leased by Teddington CC with Teddington Town, Hampton Hill and Hampton Wick Royal cricket clubs leasing a square each. Bushy Park Girls CC rents the use of the squares leased to Hampton Wick Royal CC and Teddington Town CC. All squares are played to capacity at peak time. Hampton Wick Royal CC considers its practice nets to be poor quality.	Sustain and look to improve quality through an enhanced maintenance regime.			ECB Royal Parks	Hub Site	L	L	Protect Enhance
					Ensure leases with clubs are maintained and renewed when applicable.					S	L	
					Look to secure funding in order to refurbish poor quality nets					S	L / M	
					Support Bushy Park Girls CC with its aspirations for access to a dedicated home ground.					S	L	
		Football		Two youth 9v9, four mini 7v7 and one mini 5v5 pitch all of which are good quality. The youth 9v9 and mini 7v7 pitches have actual spare capacity peak time whereas the mini 5v5 pitch is played to capacity.	Sustain quality through an appropriate maintenance regime.			FA Royal Parks		L	L	
					Alleviate overplayed sites with the transfer of demand to pitches with spare capacity.					S	L	
		Rugby Union		Two standard quality senior pitches. Each pitch is overplayed by 1.5 match equivalent sessions per week. Teddington RFC leases the pitches on a ten year licence agreement. This provides limited security tenure.	Improve the quality of the pitches through an enhanced maintenance in order to alleviate overplay.			RFU Royal Parks		S	L	
					Explore the feasibility of secure tenure for Teddington RFC through negotiation of a long term lease.					S	L	
10	Carlisle Park	Cricket	Council	One standard quality square with eight grass wickets and an NTP. Spare capacity of one match equivalent session at peak time. Pavilion restrictions impair use.	Review quality issues in an attempt to improve quality to good and seek resolution to pavilion access issues.			ECB	Key Centre	S	L	Protect Enhance

¹ Timescales: (S) -Short (1-2 years); (M) - Medium (3-5 years); (L) - Long (6+ years).

² (L) -Low - less than £50k; (M) -Medium - £50k-£250k; (H) -High £250k and above.

Site ID	Site	Sport	Management	Current status	Recommended actions	Actions taken (Jan 2021)	Issues raised (Jan 2021)	Partners	Site hierarchy tier	Timescales ¹	Cost ²	Aim
		Football		One adult, two youth 9v9 and two mini 7v7 pitches all of which are good quality. Two youth 9v9 and two mini 7v7 pitches all of which are poor quality (as per PQS rating from RPA visit). The adult pitch has actual spare capacity of one match equivalent session at peak time whereas the youth 9v9 and mini 7v7 pitches each have spare capacity of two match equivalent sessions.	Sustain Improve quality through an appropriate maintenance regime.					L	L	
				There is no longer any spare capacity.			FA	S		L		
		Tennis		Three Two good quality and five four poor quality macadam courts.	Sustain quality of the good quality courts and look to improve poor quality courts.			LTA		L	L	
				Maintain LTA's access system			S	L				
	Bowls	One good quality green used by Hampton Bowling Club.	Sustain green quality and retain for current use.			Bowls England	L	L				
12	Clarendon School	Football	School	One standard quality adult pitch which is available for community use but currently unused. Spare capacity discounted due to unsecure tenure.	Ensure any future use of the pitch is supported by a community use agreement.			FA School	Local Site	L	L	Protect
18	Hampton and Richmond Borough Football Club	Football	Club	One floodlit good quality adult pitch which has spare capacity of 0.5 match equivalent sessions at peak time. Club plays at Step 2 in the football pyramid.	Sustain pitch quality through appropriate maintenance.		*Light impact *Noise impact *Car Parking levels	FA Club	Local Site	L	L	Protect
					Ensure ancillary facilities and playing provision is suitable for the Club to progress through the football pyramid.					S	L / M	
19	Hatherop Park	Football	Council	One youth 11v11, one youth 9v9, one mini 7v7 and one mini 5v5 pitch. The mini 7v7 pitch is good quality with all remaining pitches standard quality. The mini 5v5 pitch has spare capacity at peak time equating to 0.5 match equivalent sessions, whilst remaining pitches are played to capacity at peak time.	Sustain good quality pitches through appropriate maintenance and seek to improve standard quality pitches.			FA	Local Site	L	L	Protect Enhance
20	Hampton Rangers Juniors Football Club	3G	Club	Two small sized floodlit 3G pitches which are both available for community use.	Retain pitches for recreational use.			FA Club	Local site	S	L	Protect
21	Hampton School	Cricket	School	Five grass cricket squares and a standalone NTP. Of the grass cricket squares, four are good quality and one is standard quality. Three of the good quality squares contain seven grass wickets, whereas the remaining good quality square contains five grass wickets. The standard quality square has four grass wickets. All squares are played to capacity at peak time.	Sustain good quality squares through appropriate maintenance.			ECB School	Key Centre	L	L	Protect Enhance
				Ensure community users are provided with community use agreements for security of tenure.			S			L		
		Football		Three good quality adult pitches. Spare capacity discounted due to unsecure tenure.	Sustain pitch quality through an appropriate maintenance regime.			FA School		L	L	

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		Rugby Union		Three standard quality senior pitches that are played to capacity.	Sustain quality of pitches through appropriate maintenance.			RFU School		L	L	
				Ensure any additional demand is accommodated for on pitches with spare capacity, or improve quality to increase the capacity on these pitches.				S		L		
		3G AGP		One good quality full size floodlit 3G pitch which is available for community use however only for 18 hours a week. The surface is FA certified to host competitive matches and was installed in 2016.	Sustain quality.			FA School		L	L	
					Ensure pitch remains on the FA register through testing every three years.					S	L	
					Explore options to increase midweek availability to meet training demand.					S	L	
	Tennis	Three floodlit tennis courts assessed as good quality.	Sustain quality.			LTA School	L	L				
22	Hampton Sport and Fitness Centre	3G AGP	Council	One good quality full size floodlit 3G pitch which is available for community use. The surface is FA certified and World Rugby compliant and was installed in 2016.	Sustain quality.	RFU – Tested 18/01/2021 (Valid for 2 years)		FA RFU School	Key Centre	L	L	Protect
				Ensure pitch remains on the FA register through testing every three years and World Rugby compliant through testing every two years.	FA – Tested 28/09/2019 (Valid for 3 Seasons)				L	L		
				Ensure a sinking fund is in place for eventual refurbishment.					L	L		
		Tennis		There is a MUGA on site with provision for three courts. This is floodlit.	n/a			LTA		n/a	n/a	
26	Udney Park Playing Fields (Previously Imperial College)	Cricket	Private	Two standard quality squares, one with 14 wickets and one with eight wickets and an NTP. Currently unused. Spare capacity is discounted due to unsecure tenure. Site has recently been sold to a private company Quantum Group which has aspirations to develop the site and a planning application is expected.	Review quality issues in an attempt to improve quality to good.		The owners of Udney Park Playing Fields have notified the Local Authority of their intention to dispose of the asset.	ECB	Key Centre	L	L	Protect Provide
				Mitigate any potential loss of provision with equal or better quantity and quality.				S		M-H		
		Football		Two adult and two mini 7v7 pitches all of good quality. Available for community use; however, exact current usage is unknown and requires further exploration (Stage E update required). Spare capacity is discounted due to unsecure tenure. Site has recently been sold to a private company Quantum Group which has aspirations to develop the site and a planning application is expected.	Sustain quality through appropriate maintenance.			FA		L	L	
					Mitigate any potential loss of provision with equal or better quantity and quality.					S	M-H	
		Rugby Union		Two poor quality senior pitches. Currently unused. Spare capacity is discounted due to unsecure	Sustain quality through appropriate maintenance.			RFU		L	L	

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		Tennis		tenure. Site has recently been sold to a private company Quantum Group which has aspirations to develop the site and a planning application is expected.	Mitigate any potential loss of provision with equal or better quantity and quality.					S	M-H	
				Three good quality macadam tennis courts. Currently unused. Tennis for Teddington are using the site. Site has recently been sold to a private company Quantum Group which has aspirations to develop the site and a planning application is expected.	Sustain quality through appropriate maintenance.	There courts have been cleaned and a battery powered gate system has been installed.	LTA	L		L		
					Mitigate any potential loss of provision with equal or better quantity and quality.			S		M-H		
37	NPL Sports Club	Cricket	Sports Club	Two standard quality squares, both with eight wickets and one with an accompanying NTP. Pitches are played to capacity at peak time by NPL CC.	Review quality issues in an attempt to improve quality to good.			ECB Club	Key Centre	L	L	Protect Provide Enhance
					Look to greater utilise NTP.					S	L	
		Football		Two adult, one youth 11v11, one youth 9v9, three mini 7v7 and one mini 5v5 pitch of good quality. The adult and mini pitches each have spare capacity, whereas the youth 11v11 pitch is overplayed by 2.5 match equivalent sessions. NPL FC is one promotion short of joining the football pyramid.	Sustain quality through appropriate maintenance.			FA Club		L	L	
					Alleviate overplay on youth 11v11 pitch through the transfer of demand to pitches with spare capacity.					S	L	
					Ensure ancillary facilities and playing provision is suitable for Step 7 football.					S	L-M	
		Bowls		One good quality green accessed by NPL Ladies Bowling Club.	Sustain green quality.		The NPL Ladies Bowling Club is no longer in operation.	Bowls England Club		L	L	
Tennis	Five grass courts and four artificial courts of good quality.	Sustain court quality.			LTA Club	L	L					
42	St Mary's Hampton CE Primary School	Football	School	One good poor quality mini 7v7 pitch which is unavailable for community use.	Sustain pitch quality and retain for school use (there is no community demand for this pitch type).			FA School	Local Site	L	L	Protect
		Tennis		Two good quality macadam tennis courts which are unavailable.	Sustain court quality and retain for school use. The courts are now available for community use.			LTA School		L	L	
58	Teddington Lock Playing Fields	Cricket	University	One good quality and one standard quality grass cricket square, each hosting eight grass wickets. Spare capacity at peak time of 0.5 match equivalent sessions on each square.	Sustain good quality square through appropriate maintenance.			University ECB	Key Centre	L	L	Protect Enhance
					Look to improve quality of the standard square through an enhanced maintenance regime.					S	L	

Site ID	Site	Sport	Management	Current status	Recommended actions	Actions taken (Jan 2021)	Issues raised (Jan 2021)	Partners	Site hierarchy tier	Timescales ¹	Cost ²	Aim
		Football		Three good quality adult pitches overplayed by one match equivalent session.	Sustain pitch quality through an appropriate maintenance regime.	The FF would also be interested in a 3G project if this is viable from a planning perspective and the facility would gain approval for floodlights.		FA University		L	L	
				Alleviate overplay by the transferal of demand to sites with spare capacity.			S	L				
		AGP		One standard quality floodlit full size sand-based AGP predominantly used by NPL and Teddington Lock hockey clubs and St Mary's University. The pitch was installed in 2007.	Sustain quality and protect pitch as a hockey suitable surface.			England Hockey University		L	L	
				Consider imminent resurfacing to protect quality and ensure a sinking fund is in place for sustainability.			S	M				
		Rugby Union		One standard quality senior pitch that is overplayed by one match session. Used as off-site provision by St Mary's University teams as well as for training by Harlequin Amateur RFC.	Improve quality to alleviate overplay, or consider creation of a second pitch on site as part of the University's master planning.			University RFU		S	L / M	
59	Teddington Sports Centre	Sand AGP	Council	Two good quality full size sand-based AGPs one of which is floodlit. The floodlit pitch was refurbished in 2014 and the pitch without floodlights was installed in 2011. Pitches are used primarily by Teddington HC. The pitch without floodlights has limited availability, partly due to football demand and partly as a result of a lack of lighting.	Sustain quality and protect each pitch as a hockey suitable surface.			England Hockey	Key Centre	L	L	Protect Enhance
					Ensure a sinking fund is in place for eventual refurbishment for both pitches.					M / L	H	
					Explore options to floodlit second AGP.					S	M	
					Explore options to remove football activity by utilising more suitable sites, particularly if/when the 3G stock increases.					M	L	
		Tennis		LTA	Three macadam tennis courts of good quality.	Sustain court quality.						
67	Holly Road Recreation Ground	Football	Council	One good quality mini 5v5 pitch which has spare capacity of one match equivalent session at peak time.	Sustain pitches quality through appropriate maintenance.			FA	Local Site	L	L	Protect
					Alleviate overplayed sites with available spare capacity.					S	L	
69	Kings Field	Cricket	Club	Two standard quality squares. One square hosts 12 grass wickets with the other square hosting six grass wickets. Both are played to capacity at peak time.	Review quality issues in an attempt to improve quality to good.			ECB	Local Site	L	L	Protect Enhance
		Football		Three adult, one mini 7v7 and two mini 5v5 pitches all of which are good quality. The adult and mini 5v5 pitches have spare capacity at peak time	Sustain pitches quality through appropriate maintenance.	Has not received an RPA visit.	FA	L		L		

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				whereas the mini 7v7 pitch is played to capacity. Adult pitches are solely used by youth 11v11 teams.	Seek to utilise actual spare capacity through the transfer of demand from overplayed sites.					S	L	
					Reconfigure pitches to better accommodate youth 11v11 demand.					S	L	
		Tennis	Council	Two good quality macadam courts.	Sustain court quality through appropriate maintenance.	Was gated in Dec 2020 and now using solar power		LTA		S	L	
					Explore options to install LTA's access system.					M	L	
77	The Lensbury Club	Tennis	Sports Club	Eight macadam, four clay, four artificial and three grass courts all of which are good quality. Only the macadam courts are floodlit.	Sustain court quality through appropriate maintenance.			LTA Club	Local Site	L	L	Protect
83	Grove Gardens	Bowls	Council	One good quality green accessed by Teddington Bowling Club.	Sustain green quality.			Bowls England	Local Site	L	L	Protect
89	Hampton Common	Football	Council	One standard quality adult pitch basic quality adult pitch (as per PQS rating from RPA visit) with spare capacity of one match equivalent session at peak time.	Seek to utilise actual spare capacity through the transfer of demand from overplayed sites.	Has had an RPA visit		FA	Local Site	L	L	Protect
92	Teddington Lawn Tennis Club	Tennis	Sports Club	Three macadam and three artificial courts all of which are good quality. All but one artificial court are floodlit.	Sustain quality.			LTA Club	Local Site	L	L	Protect
94	Lensbury At Teddington Lock	3G AGP	Private	One floodlit smaller sized 3G pitch which is available for community use.	Sustain quality and retain for current use.			FA	Local Site	L	L	Protect
					Ensure a sinking fund is in place for eventual refurbishment.					L	L	

RICHMOND AREA

Site by site action plan

Site ID	Site	Sport	Management	Current status	Recommended actions	Actions taken (Jan 2021)	Issues raised (Jan 2021)	Partners	Site hierarchy tier	Timescales ³	Cost ⁴	Aim
1	Barn Elms Playing Fields	Football	Trust	Five adult, two youth 9v9, three mini 7v7 and two mini 5v5 pitches assessed as good quality (as per PQS rating from RPA visit). The adult pitches are overplayed by four match equivalent sessions and the youth 9v9 pitches are played to capacity. The mini 7v7 pitches are played to capacity at peak time, whereas actual spare capacity exists on the mini 5v5 pitches. The adult pitches are used to accommodate some youth 11v11 demand.	Sustain quality through appropriate maintenance.	RPA has visited the site and assessed its quality		FA Trust	Hub site	L	L	Protect Enhance Provide
					Alleviate overplay of adult pitches through transfer of play to sites with spare capacity.					S	L	
					Consider pitch reconfiguration of one of the adult pitches to better accommodate youth 11v11 demand.					S	L	
					Consider increasing changing room provision given the high number of pitches on site.					M	M	
		Cricket	Two grass cricket squares, one with eight wickets and an NTP and one with just eight wickets, plus two standalone NTPs. All assessed as standard quality. The grass wicket squares are played to capacity at peak time.	Review quality issues in an attempt to improve quality to good.			ECB Trust	S	L			
Rugby	Two good quality senior pitches that are used by London French and Barnes rugby clubs. Both are played to capacity at peak time.	Sustain quality through appropriate maintenance.			RFU Trust	L	L					
Tennis	Six good quality macadam courts.	Sustain court quality.			LTA Trust	L	L					
3	Barnes Common	Football	Council	One adult pitch assessed as good quality. Played to capacity at peak time. One adult pitch assessed as poor quality (as per PQS rating from RPA visit). Played to capacity at peak time.	Sustain Improve quality through appropriate maintenance.	RPA has visited the site and assessed its quality		FA	Local site	L	L	Protect Enhance
					Cricket	A good quality square with eight grass wickets. Actual spare capacity exists as it is unused at peak time. Barnes CC reports that changing accommodation is poor quality.	Retain actual spare capacity to accommodate any future demand.					
					Sustain quality through appropriate maintenance.				L	L		
					Explore options to improve changing facilities.				S	M		
5	Barnes Sports Club	Cricket	Private	A good quality square with 14 grass wickets. Played to capacity at peak time.	Sustain quality through appropriate maintenance.			ECB	Local site	L	L	Protect
		Tennis		Three good quality macadam courts.	Sustain court quality.			LTA		L	L	

³ Timescales: (S) -Short (1-2 years); (M) - Medium (3-5 years); (L) - Long (6+ years).

⁴ (L) -Low - less than £50k; (M) -Medium - £50k-£250k; (H) -High £250k and above.

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11	Christ's School	Football	School	A standard quality adult pitch that is available to the community but unused.	Consider reconfiguring pitch to accommodate and attract youth 11v11 demand as this will also be more suited to school use.	Community agreement has been updated		FA School	Local site	S	L	Protect Enhance Provide	
		Cricket		A good quality square with eight grass wickets. Played to capacity at peak time by Richmond CC.	Sustain quality through appropriate maintenance.			ECB School		L	L		
		Rugby		A poor quality pitch unused by the community despite availability.	Improve pitch quality for school use.			RFU School		S	L		
		Tennis		Four standard quality courts.	Sustain courts to a sufficient standard for school use.			LTA School		L	L		
15	Grey Court School	Football	School	One adult, two youth 9v9, three mini 5v5 and one mini 7v7 pitch assessed as good quality. The adult pitch is overplayed by 1.5 match equivalent sessions, whereas actual spare capacity existing on the youth 9v9. All remaining pitches are played to capacity at peak time. Adult pitch is used solely by youth 11v11 teams.	Sustain pitch quality through appropriate maintenance.			FA School	Key centre	S	L	Protect Provide	
					Transfer demand from the adult pitch to pitches with actual spare capacity.						S		L
					Reconfigure adult pitch to better accommodate youth 11v11 demand.						S		L
					Provide security of tenure to club users through community use agreements.						S		L
		Rugby	A standard quality senior pitch that is unused by the community despite availability.	Sustain quality for school use and retain community availability should club based demand exist in the future.	RFU School	L	L						
		Tennis	Four good quality macadam courts that are used by Ham & Petersham Tennis Club.	Sustain quality.	LTA School	L	L						
Provide the Club with security of tenure.	S			L									
16	Ham Playing Fields	Football	Trust	One adult, one youth 11v11, two youth 9v9, one mini 7v7 and one mini 5v5 pitch all assessed as standard quality. The adult and youth 11v11 pitches have actual spare capacity, whereas the remaining pitch types are played to capacity at peak time.	Sustain quality through appropriate maintenance.			FA Trust	Local site	L	L	Protect	
					Seek to utilise actual spare capacity through the transfer of play from overplayed sites or via future demand.						L		L
		3G AGP		Three smaller sized 3G pitches with floodlighting.	Retain pitches for recreational use.	Trust	L	L					
25	Holy Trinity CE Primary School	Sand AGP	School	A smaller sized sand-based AGP that is available to the community but not floodlit.	Retain for continued school use and any recreational summer use.			School	Local site	L	L	Protect	
	Ham Riverside	Football		Two 9v9 and one 7v7 pitches which has the PQS rating of Poor	Improve quality through appropriate maintenance.	The Grounds Management Association conducted a site visit in September 2020.	<i>Note: This site was previously omitted from the table.</i>		Local site	L	L	Protect Enhance	

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27	Kew Cricket Club	Cricket	Club	A standard quality square with 12 grass wickets that is played to capacity at peak time.	Review quality issues in an attempt to improve quality to good.			ECB Club	Local site	S	L	Protect Enhance
28	King Georges Field	Football	Council	Three standard quality adult pitches that are overplayed by one match equivalent session. Used by some youth 11v11 teams. Three basic quality adult pitches that are overplayed by one match equivalent session (as per PQS rating from RPA visit). Used by some youth 11v11 teams.	Alleviate overplay through improving quality or via the transfer of demand to a site with actual spare capacity.	RPA has visited the site and assessed its quality		FA	Key centre	S	L / M	Protect Enhance Provide
					Consider reconfiguring one of the pitches for youth 11v11 demand.					S	L	
		Cricket		Two standard quality squares that both contain six wickets. Both squares are played to capacity by Ham & Petersham CC after Richmond CC cease use of the site to transfer to Christ's School.	Review quality issues in an attempt to improve quality to good.			ECB		S	L	
					Ensure no additional play takes place in order to avoid future overplay.					L	L	
					Consider installation of an NTP so that junior demand can transfer away from the grass wickets, thus creating spare capacity.					S	L	
		Tennis		Four standard quality macadam courts.	Maintain LTA's access system	It was resurfaced and gated using solar power in Nov 2019		LTA		S	L	
36	North Sheen Recreation Ground	Football	Council	One adult and one mini 5v5 pitch assessed as good quality and two youth 9v9 and two mini 7v7 pitches assessed as standard. The adult and youth 9v9 pitches are overplayed, whereas spare capacity exists on the mini pitches. The adult pitch is used by a youth 11v11 team.	Alleviate overplay of adult pitch through the transfer of youth 11v11 demand to a dedicated youth 11v11 pitch.			FA	Key centre	S	L	Protect Enhance
				9v9, 7v7 and 5v5 pitches PQS rated as poor from the RPA visit. 11v11 pitch not assessed.	Alleviate overplay of youth 9v9 pitch either through improving pitch quality or via the transfer of demand.					S	L / M	
38	Old Deer Park	Football	Crown Estates / Council	Two good quality basic quality (as per PQS rating from RPA visit) adult pitches that have actual spare capacity amounting to one match equivalent session. Poor quality changing rooms, although plans are in place for improvement.	Seek to utilise spare capacity to alleviate overplay at other sites or through future demand.	RPA has visited the site and assessed its quality	It appears to be 4 adult pitches (from a Council Officer visit)	FA Crown Estates	Key centre	S	L	Protect Enhance Provide
					Improve changing facilities.					S	M	
		Cricket		There are two NTP. The Council is in discussions with the ECB over the creation of an additional wicket. Potential LMS site.	Maintain the NTP and ensure site is of sufficient quality for LMS use and growth			ECB LMS Crown Estates		L	L	
				Rugby	Two standard quality senior pitches used by Ariocho Crusaders and London Welsh Amateurs rugby clubs. Spare capacity exists on both pitches.	Utilise spare capacity to accommodate any club growth.	One pitch is now flood lit to 100 lux standard.				RFU Crown Estates	
						Ensure changing room improvements cater for rugby demand.				S		
		Tennis		Five good quality macadam courts.	Sustain quality through appropriate maintenance.			LTA		L	L	

Site ID	Site	Sport	Management	Current status	Recommended actions	Actions taken (Jan 2021)	Issues raised (Jan 2021)	Partners	Site hierarchy tier	Timescales ³	Cost ⁴	Aim	
					Explore options to install LTA's access control system and explore options to provide (telescopic) floodlighting (if planning can be approved). Maintain LTA access control system and floodlighting			Crown Estates		S	M		
39	Old Deer Park Partnership	Crickets	Club	A standard quality square with 16 grass wickets that played to capacity at peak time by Richmond CC.	Review quality issues in an attempt to improve quality to good.			ECB Club	Key centre	S	L	Protect Enhance	
		Rugby		Two senior pitches and one mini pitch assessed as standard quality. Used by London Welsh RFC. The senior pitches are both overplayed by one match equivalent sessions, whereas the mini pitch is played to capacity. Capacity of changing facilities is an issue.	Explore creation of additional changing facilities.			RFU Club		S	M		
					Alleviate overplay by improving quality to good, preferably via additional floodlighting.					S	L / M		
					Alternatively, transfer training demand off-site, potentially to a World Rugby compliant 3G pitch.					S	L		
		Bowls		A good quality bowling green that is used by Mid Surrey Bowling Club.	Sustain quality.			Bowls England Club		L	L		
		Tennis		Four good quality macadam courts, three artificial courts (floodlit) and six grass courts. Used by Richmond Lawn TC.	Sustain court quality.			LTA Club		L	L		
44	Palewell Common	Football	Council	Three adult, one youth 9v9 and four mini 7v7 pitches assessed as good quality poor quality (as per PQS rating from RPA visit). All of the pitches have actual spare capacity. The adult pitches are used by some youth 11v11 teams.	Sustain Improve quality through appropriate maintenance.	RPA has visited the site and assessed its quality		FA	Key centre	L	L	Protect Enhance Provide	
						Consider pitch reconfiguration of one of the adult pitches to better accommodate youth 11v11 teams.					S		L
						Utilise spare capacity for the transfer of play from overplayed sites or via future demand.					S		L
		Crickets		A good quality square with eight grass wickets. Played to capacity at peak time.	Sustain quality through appropriate maintenance.			ECB		L	L		
		Tennis		Four macadam courts, two of which are assessed as good quality and two of which are assessed as poor quality.	Improve poor quality courts and then explore options to install LTA's access control system.			LTA		M	L		
										There are now issues with subsidence and courts are now poor quality			
45	Richmond Athletic Ground	Rugby	Crown Estates	Seven standard quality senior pitches used by Richmond, London Scottish and Kew Occasional rugby clubs. Four of the pitches are floodlit. Three of	Alleviate overplay of match pitches through improving quality.			RFU	Key centre	S	L / M	Protect Enhance	

Site ID	Site	Sport	Management	Current status	Recommended actions	Actions taken (Jan 2021)	Issues raised (Jan 2021)	Partners	Site hierarchy tier	Timescales ³	Cost ⁴	Aim
				the pitches are overplayed by one match equivalent sessions, whilst the training pitch is overplayed by 16 match equivalent sessions. Plans are in place for a redevelopment that will result in the creation of two full size 3G pitches. A shortage of changing rooms is noted. The clubs are trying to acquire the site on a long-term lease.	Alleviate overplay of training pitch through the creation and use of at least one World Rugby complaint 3G pitch.			Crown Estates Club	(potential hub site)	S	H	Provide
					Ensure any 3G development adheres to RFU specifications and ensure a sinking fund is in place for long-term sustainability.					S	L	
					Support the clubs' in their aspiration to acquire a long-term lease as this will help with funding opportunities.					S	L	
					Support plans to improve changing facilities.					S	M	
46	Richmond Park	Rugby	Royal Parks	Three standard quality senior pitches that are all operating at capacity from use by Rosslyn Park RFC.	Ensure no additional play takes place without quality improvements to avoid future overplay.			RFU Royal Parks	Local site	L	L	Protect
48	Rocks Lane Multi Sports Centre	Football	Private	One youth 9v9, one mini 7v7 and one mini 5v5 pitch assessed as good quality. All of the pitches are played to capacity at peak time.	Ensure appropriate maintenance to sustain quality.			FA	Local site	L	L	Protect
		3G AGP		Two smaller sized 3G pitches that are floodlit.	Retain for recreational use.			-		L	L	
		Sand AGP		A smaller sized sand-based AGPs that is floodlit.	Retain for recreational use.			-		L	L	
		Tennis		Six good quality artificial courts that are floodlit.	Sustain court quality.			LTA		L	L	
49	Sheen Common	Football	Council	A standard quality adult pitch basic quality adult pitch (as per PQS rating from RPA visit) with actual spare capacity amounting to one match equivalent session.	Utilise actual spare capacity to accommodate demand from overplayed sites or via future demand.	RPA has visited the site and assessed its quality		FA	Key centre	L	L	Protect Enhance
		Cricket		A standard quality square with nine grass wickets and an NTP. Played to capacity at peak time by Sheen Park CC. Accompanied by poor quality changing facilities.	Review quality issues in an attempt to improve quality to good.			ECB Club		S	L	
					Explore options to improve changing facilities.					S	M	
		Bowls		A good quality bowling green used by Sheen Common Bowling Club.	Sustain quality.			Bowls England Club		L	L	
		Tennis		Four good quality macadam courts.	Sustain quality and maintain the LTA access control system			LTA		S	L	
50	Shene Sports and Fitness Centre	Sand AGP	Council	A full size sand-based AGP that is used at or close to capacity by Barnes HC. It has reached the end of its lifespan having been installed in 2005.	Imminent resurfacing required to ensure site continues to be suitable for competitive hockey fixtures.		Resurfacing is required.	England Hockey School	Key centre	S	M	Protect
					Retain as hockey suitable.					L	L	
					Ensure a sinking fund is in place for long-term sustainability.					L	L	

Site ID	Site	Sport	Management	Current status	Recommended actions	Actions taken (Jan 2021)	Issues raised (Jan 2021)	Partners	Site hierarchy tier	Timescales ³	Cost ⁴	Aim
61	The Harrodian School	Sand AGP	School	Two smaller sized sand-based AGP, one of which is floodlit and available to the community, the other of which is neither.	Retain for continued school and recreational use.			School	Local site	L	L	Protect
		Tennis		Four good quality artificial courts.	Sustain quality for school use.			LTA School	Local site	L	L	Protect
63	The Swedish School	3G AGP	School	A smaller sized 3G pitch that is neither available to the community nor floodlit.	Retain for continued school use.			School	Local site	L	L	Protect
57	St Richards Primary School	Football	School	A poor quality mini 7v7 pitch that is unused by the community despite being available.	Improve pitch quality for school use and review community use options to see if this attracts demand.			FA School	Local site	S	L	Protect Enhance
72	Ham Common	Cricket	Council / Club	A standard quality square with eight grass wickets that is used to capacity at peak time by Ham & Petersham CC.	Review quality issues in an attempt to improve quality to good.			ECB Club	Local site	S	L	Protect Enhance
					Consider establishing long-term lease with Ham & Petersham CC.					S	L	
73	Richmond Green	Cricket	Council	A standard quality square with ten grass wickets that is used to capacity at peak time.	Review quality issues in an attempt to improve quality to good.			ECB	Local site	S	L	Protect Enhance
74	Stag Brewery	Football	Private	Two good quality adult pitches that are used by Barnes Eagles FC for youth 11v11 demand. Actual spare capacity is discounted due to unsecure tenure as the site is proposed for development.	Mitigate any permanent loss through replacement provision of an equal or better quantity and quality given local shortfalls.	FF to review this with the Borough – this is close to the Dukes Meadow area where there are x2 new 3Gs planned – one is being built now.		FA	Local site	S	M / H	Protect
					Reconfigure pitches to better accommodate youth 11v11 demand.							
76	Suffolk Road Recreation Ground	Cricket	Council	A standalone NTP that is used by Barnes CC.	Retain for continued use and ensure quality remains sufficient.			ECB	Local site	L	L	Protect
78	Sheen Lawn Tennis and Squash Club	Tennis	Club	Three good quality macadam courts, one of which is floodlit, and five clay courts.	Sustain court quality.			LTA Club	Local site	L	L	Protect
84	Barnes Bowling Club	Bowls	Club	A standard quality green.	Retain green for continued use and explore options to improve quality to good.			Bowls England Club	Local site	L	L	Protect Provide
85	North Sheen Bowls Club	Bowls	Club	A good quality green.	Sustain quality.			Bowls England Club	Local site	L	L	Protect
86	Priory Park Bowls and Tennis Club	Tennis	Club	Three good quality macadam courts.	Sustain quality.			LTA Club	Local site	L	L	Protect
87	Westerley Ware	Tennis	Council	Three good quality macadam courts.	Sustain quality and maintain LTA access control system			LTA	Local site	L	L	Protect Enhance
88	Pensford Lawn Tennis Club	Tennis	Club	Three good quality clay courts and three good quality artificial courts that are floodlit.	Sustain quality.			LTA Club	Local site	L	L	Protect

Site ID	Site	Sport	Management	Current status	Recommended actions	Actions taken (Jan 2021)	Issues raised (Jan 2021)	Partners	Site hierarchy tier	Timescales ³	Cost ⁴	Aim
93	East Sheen Primary School	3G AGP	School	A smaller sized 3G pitch that is neither available to the community nor floodlit.	Retain for continued school use.			School	Local site	L	L	Protect
	River Lane Tennis	Tennis	Club	One macadam court in fair condition	Explore opportunities for court development		Will be refurbished this year. <i>Note: this site was previously omitted from the table.</i>	LTA Club	Local site	L	L	Protect Enhance

TWICKENHAM AREA

Site by site action plan

Site ID	Site	Sport	Management	Current status	Recommended actions	Actions taken (Jan 2021)	Issues raised (Jan 2021)	Partners	Site hierarchy tier	Timescales ⁵	Cost ⁶	Aim
24	Heathfield Recreation Ground	Football	Council	Two standard quality adult pitches 1 x 11v11, 1 x 9v9, 1 x 7v7 and 1 x 5v5 pitch rated as basic (as per PQS rating from RPA visit) currently used by Whitton Wanderers FC. Serviced by poor quality changing facilities.	Improve changing facilities.			FA ECB	Local	S	M	Protect Enhance
					Explore asset transfer.	RPA has visited the site and assessed its quality				M	L	
29	Kneller Gardens	Football	Council	One youth 9v9, one mini 7v7 and one mini 5v5 pitch all assessed as standard quality basic quality (as per PQS rating from RPA visit). Actual spare capacity exists on the youth 9v9 pitch, whilst the mini pitches are played to capacity at peak time. Used solely by Twickenham Tigers FC.	Explore asset transfer to Twickenham Tigers FC via a long-term lease agreement.	RPA has visited the site and assessed its quality		FA	Local	S	L	Protect Enhance
		Tennis	Club Council	Three very poor excellent quality courts that are without floodlighting. Owned by Council	Explore opportunities for court improvement.	The courts were re-surfaced and gated using solar power in November 2020		LTA		S	L	Protect Enhance
32	Marble Hill Park	Football	English Heritage	Four adult, one youth 9v9, one mini 7v7 and one mini 5v5 pitch all assessed as standard quality. The adult pitches have 3.5 match equivalent sessions of actual spare capacity, whereas the other pitch types are played to capacity at peak time. Adult pitch used by youth 11v11 teams. Accompanied by poor quality changing facilities, although a masterplan is in place for improvement.	Ensure appropriate maintenance to sustain quality and seek improvements where possible.			FA English Heritage	Key centre	L	L	Protect Enhance
					Explore demand of re-configuring an adult pitch to better accommodate youth 11v11 demand.					S	L	
					Improve changing facilities.					S	M	

⁵ Timescales: (S) -Short (1-2 years); (M) - Medium (3-5 years); (L) - Long (6+ years).

⁶ (L) -Low - less than £50k; (M) -Medium - £50k-£250k; (H) -High £250k and above.

Site ID	Site	Sport	Management	Current status	Recommended actions	Actions taken (Jan 2021)	Issues raised (Jan 2021)	Partners	Site hierarchy tier	Timescales ⁵	Cost ⁶	Aim
		Cricket		A standalone NTP used for LMS.	Maintain quality for continued LMS activity and ensure it can accommodate reasonable growth.			ECB LMS English Heritage		L	L	
		Rugby		Two standard quality senior pitches used by Thamesians RFC. Actual spare capacity identified. Poor quality changing.	Sustain quality for continued club use. Improve changing facilities.			RFU English Heritage		L S	L M	
		Tennis		Two good poor quality macadam courts.	Sustain quality.			LTA English Heritage		L	L	
34	Moormead Recreation Ground	Football	Council	A good poor quality adult pitch that is used solely by youth 11v11 demand. Actual spare capacity amounting to one match equivalent session remains as it is unused during the peak period. This site was visited as part of the GMA RPA visit programme - the RPA noted the site as housing a 7v7 pitch due to that size pitch being marked. The Pitch Finder and therefore Active Places note this as an adult size pitch and this informed the MOU comments noted in the update section.	Sustain Improve quality through appropriate maintenance.	The FF have commented back to SE on this planning application along with the ECB – A request for the project to review the proposals is the message – both NGBs would prefer to see changing rooms provided due to the site housing an Adult pitch. This was more of an issue for the ECB as for football, the main use of the site is for youth football.		FA	Local	L	L	Protect Provide
					Re-configure pitch to better accommodate youth 11v11 demand.					S	L	
		Tennis		Four poor quality macadam courts.	Improve court quality. Explore options to install LTA's access system.		Tennis courts are to be refurbished later this year The LTA access system will be installed as part of this refurbishment	LTA		S M	L L	Protect Enhance
		Cricket		A standalone NTP.	Sustain quality through appropriate maintenance.			ECB		L	L	Protect
43	Orleans Park School	Football	School	Two good quality adult pitches with actual spare capacity discounted due	Sustain pitch quality through appropriate maintenance.			FA School	Local	L	L	Protect Provide

Site ID	Site	Sport	Management	Current status	Recommended actions	Actions taken (Jan 2021)	Issues raised (Jan 2021)	Partners	Site hierarchy tier	Timescales ⁵	Cost ⁶	Aim
				to unsecure tenure. Overmarked by rugby pitches. Used solely by youth 11v11 demand.	Provide security of tenure and therefore actual spare capacity through community use agreements with club users.					S	L	
				Reconfigure pitches to better accommodate youth 11v11 demand.			S			L		
		Cricket		A standalone NTP that is available to the community but unused.	Retain for school use.	There has been recent use by Twickenham Cricket Club		ECB School		L	L	
		Rugby		Three standard quality senior pitches that are available to the community but unused. Two are overmarked by football pitches and therefore not ideal for club rugby use.	Retain for school use.			RFU School		L	L	
		Sand AGP		Too narrow to accommodate competitive senior demand and without floodlighting so not suited for training activity. Available to the community but relatively unused.	Retain for school use.			England Hockey School		L	L	
		Tennis		Three good quality macadam courts.	Sustain quality for school use.			LTA School		L	L	
47	Richmond-upon-Thames College	Football	College	A dual use pitch that could be replaced by a proposal for the creation of two full size 3G pitches. The aspirations for the site as a whole could, however, result in a loss of playing field land.	Ensure demand for the grass pitch can be accommodated on the 3G pitches if they are provided, or transfer the demand elsewhere.	It was discussed that the College are obliged to provide a replacement Grass pitch from an historical loss to development – this is yet to occur. As such there is currently a loss one full sized grass pitch.		FA College	Local (potential key centre)	L	L	Protect Enhance Provide
					Ensure a robust business plan is in place for the creation of the 3G pitches given that the FA model does not identify any shortfalls.					M	H	

Site ID	Site	Sport	Management	Current status	Recommended actions	Actions taken (Jan 2021)	Issues raised (Jan 2021)	Partners	Site hierarchy tier	Timescales ⁵	Cost ⁶	Aim
		Rugby			Given the above, encourage pitches to be undergo World Rugby registration to maximise club rugby activity once provided.			RFU College		M	L	
					Should there be a loss of playing field land, determine if mitigation is sufficient. If it is not, replace the lost provision elsewhere within the locality.			College		M	L	
55	St Marys University	Rugby	University	Two senior rugby pitches, one of which is assessed as good quality and predominately used for matches, whereas the other is assessed as standard quality and predominately used for training. The training pitch is floodlit and overplayed, whilst the match pitch is without floodlighting and is played to capacity at peak time. Used by Harlequin Amateurs RFC as well as by university teams.	Sustain quality of match pitch through appropriate maintenance.			RFU University	Key centre	L	L	Protect Provide
					Consider providing an additional pitch as part of the University's master planning in order to alleviate overplay.					M	M	
					Explore potential of installing a World Rugby compliant 3G pitch.							

Site ID	Site	Sport	Management	Current status	Recommended actions	Actions taken (Jan 2021)	Issues raised (Jan 2021)	Partners	Site hierarchy tier	Timescales ⁷	Cost ⁸	Aim
62	The Royal Military School of Music	Football	School	A standard quality adult pitch that is played to capacity.	Sustain pitch quality through appropriate maintenance.		Kneller Hall Supplementary Planning Document was adopted 6 April 2020. This provides guidance for future development on the site The MoD has now invited buyers to put forward bids to purchase the site.	FA School	Local	L	L	Protect
					Provide security of tenure for club users through community use agreements.					S	L	
		Tennis	School	Two tennis courts	Explore the possibility of community use of the site once the MoD have disposed of the site.		The current ownership and fencing has understandably limited community use of the site.	School	M	L	Protect	
		Rugby	School	One grass field		M			L	Protect		
		Cricket	School	One artificial cricket strip		M			L	Protect		
64	Twickenham Cricket Club	Cricket	Club	A good quality square with 12 grass wickets and an NTP. Leased to Twickenham CC, which has aspirations for training provision to be installed. Played to capacity.	Sustain quality through appropriate maintenance.			ECB Club	Local	L	L	Protect Enhance
					Ensure no additional usage takes place on the grass wickets to avoid future overplay.					L	L	
					Support the Club in its aspirations for dedicated training facilities to be provided.					S	L	
65	Waldegrave School	Football	School	One youth 9v9, one mini 7v7 and one mini 5v5 pitches assessed as standard quality. The youth 9v9 pitch is overplayed by 0.5 match equivalent sessions, whereas the mini pitches have spare capacity discounted due to unsecured tenure.	Alleviate overplay of youth 9v9 pitch through improving quality or through the transfer of demand to a site with actual spare capacity.			FA School	Local	S	L	Protect
					Provide community use agreements to club users to improve security of tenure.					S	L	

⁷ Timescales: (S) -Short (1-2 years); (M) - Medium (3-5 years); (L) - Long (6+ years).

⁸ (L) -Low - less than £50k; (M) -Medium - £50k-£250k; (H) -High £250k and above.

Site ID	Site	Sport	Management	Current status	Recommended actions	Actions taken (Jan 2021)	Issues raised (Jan 2021)	Partners	Site hierarchy tier	Timescales ⁷	Cost ⁸	Aim
		Tennis		Three good quality macadam courts.	Sustain quality for school use.			LTA School		L	L	
66	Whitton Sports and Fitness Centre	Football	Council	A good quality adult pitch that is played to capacity at peak time.	Sustain quality through appropriate maintenance.	The site was tested on 27.08.20 (Valid for 2 years)		FA	Key centre	L	L	Protect
		3G AGP		A full size floodlit 3G pitch that is operating close to capacity. It is World Rugby compliant and FA approved. Assessed as good quality having been installed in 2010.	Ensure a sinking fund is in place for eventual refurbishment.	Tested 18/08/2020 (Valid for 3 Seasons)	FA RFU	L		L	Protect Enhance	
				Ensure FA testing every three years and RFU testing every two years to retain compliance.			S	L				
		Tennis	School	Three good quality macadam courts.	Sustain quality for school use.			LTA School		L	L	
70	Whitton Park Sports Association	Football	Trust	Two adult and two mini 7v7 pitches assessed as good quality. Adult pitches are overplayed by two match equivalent sessions due to being used by youth 11v11 teams. The mini 7v7 pitches are used to capacity at peak time.	Sustain quality through appropriate maintenance.			FA Trust	Local	L	L	Protect
					Alleviate overplay through the transfer of youth 11v11 demand to dedicated youth 11v11 pitches.					S	L	
		Cricket		A standard quality square with 13 grass wickets and an NTP. Played to capacity at peak time by Chiswick & Whitton CC.	Review issues in an attempt to improve quality to good.			ECB Trust		S	L	Protect
		Rugby Union		Two standard quality senior pitches used by Whitton Lions and CSSC Barbarians rugby clubs. Both pitches have actual spare capacity at peak time.	Sustain quality through appropriate maintenance.			RFU Trust		S	L	Protect
		Tennis		Two clay courts and two grass courts.	Sustain court quality.			LTA		S	L	Protect
79	Radnor Gardens	Bowls	Council	A good quality green used by Strawberry Hill Bowling Club.	Sustain green quality.			Bowls England Club	Local	L	L	Protect
80	Cambridge Park Bowling Club	Bowls	Club	A good quality green.	Sustain green quality.			Bowls England Club	Local	L	L	Protect
81	Cambridge Gardens	Tennis	Council	Four good quality macadam courts that are fitted with the LTA's access control system.	Ensure quality remains sufficient to accommodate recreational play.			LTA	Local	L	L	Protect
					Continue to monitor demand through the access control system.					L	L	

Site ID	Site	Sport	Management	Current status	Recommended actions	Actions taken (Jan 2021)	Issues raised (Jan 2021)	Partners	Site hierarchy tier	Timescales ⁷	Cost ⁸	Aim
82	York House Gardens	Tennis	Council	Four good quality macadam courts.	Maintain LTA access system			LTA	Local	M	L	Protect Enhance
90	Twickenham Tennis Club	Tennis	Club	Five good quality macadam courts.	Sustain court quality.			LTA Club	Local	L	L	Protect
91	David Lloyd	Tennis	Private	Nine good quality macadam courts, five of which are floodlit.	Sustain court quality.			LTA	Local	L	L	Protect
96	Chase Bridge Primary School	Football	Council	A poor quality youth 9v9 pitch that is played to capacity through school usage. Unavailable for community use.	Improve pitch quality to better cater for school usage.			FA School	Local	S	L	Protect
					Should quality improve to a reasonable standard, revisit community use options.					M	L	

Appendix 1 – Extract of the Playing Pitch Strategy (pages 40-42)

The identification of sites is based on their strategic importance in a Borough-wide context i.e. they accommodate the majority of demand or the recommended action has the greatest impact on addressing shortfalls identified either on a sport by sport basis or across the Council area as a whole.

Table 6.1: Proposed tiered site criteria

Criteria	Hub sites	Key centres	Local sites
Site location	Strategically located in the Borough. Priority sites for NGBs.	Strategically located within the analysis area.	Serves the local community.
Site layout	Accommodates three or more grass pitches, including provision of an AGP.	Accommodates two or more grass pitches.	Accommodates one or more pitches.
Type of sport	Single or multi-sport provision. Could also operate as a central venue.	Single or multi-sport provision. Could also operate as a central venue.	Single or multi-sport provision.
Management	Management control remains within the local authority/other provider or with an appropriate lease arrangement through a committee or education owned.	Management control remains within the local authority/provider or with an appropriate club on a lease arrangement.	Management control remains within the local authority/provider or with an appropriate club on a lease arrangement.
Maintenance regime	Maintenance regime aligns with NGB guidelines.	Maintenance regime aligns with NGB guidelines.	Standard maintenance regime either by the club or in house maintenance contract.
Ancillary facilities	Good quality ancillary facility on site, with sufficient changing rooms and car parking to serve the number of pitches.	Good quality ancillary facility on site, with sufficient changing rooms and car parking to serve the number of pitches.	No changing room access on site or appropriate access to accommodate both senior and junior use concurrently (if required).

Hub sites are of strategic Borough-wide importance where users are willing to travel to access the range and high quality of facilities offered and are likely to be multi-sport. These have been identified on the basis of the impact that the site will have on addressing the issues identified in the assessment.

It may be appropriate to consider rationalization of some existing playing field sites (that are of low value i.e. one/two pitch sites with no changing provision) to generate investment towards creating bigger better quality sites in order to develop the hierarchy of sites. Identification of these potential sites should be carried out in partnership with the Steering Group and, in particular, the NGB for that particular sport.

Key centres although these sites are more community focused, some are still likely to service a wider analysis area (or slightly wider); however, there may be more of a focus on a specific sport i.e. a dedicated site.

Additionally, it is considered that some financial investment will be necessary to improve the ancillary facilities at both Hub sites and Key Centre sites to complement the pitches in terms of access, flexibility (i.e. single-sex changing if necessary), quality and that they meet the rules and regulations of local competitions.

Local sites refer to those sites offering minimal provision. They are generally hired to clubs for a season, or are sites which have been leased on a long-term basis. Primarily they are sites with one facility or a low number of facilities that service just one sport. The level of priority attached to them for Council-generated investment may be relatively low and consideration should be given, on a site-by-site basis, to the feasibility of a club taking a long-term lease on the site (if not already present), in order that external funding can be sought.

It is possible that sites could be included in this tier which are not currently hired or leased to a club, but have the potential to be leased to a suitable club. Such sites will require some level of investment, either to the outdoor sport facilities or ancillary facilities and it is anticipated that one of the conditions of offering a hire/lease is that the club would be in a position to source external funding to improve the provision. NGBs would expect the facility to be transferred in an adequate condition that the club can maintain. In the longer term, the Club should be in a position to source external funding to improve/extend the facilities.

Management and development

The following issues should be considered when undertaking sports related site development or enhancement:

- ◀ Financial viability.
- ◀ Security of tenure.
- ◀ Planning permission requirements and any foreseen difficulties in securing permission.
- ◀ Adequacy of existing finances to maintain existing sites.
- ◀ Business Plan/Masterplan – including financial package for creation of new provision where need has been identified.
- ◀ Analysis of the possibility of shared site management opportunities.
- ◀ The availability of opportunities to lease sites to external organisations.
- ◀ Options to assist community groups to gain funding to enhance existing provision.
- ◀ Negotiation with landowners to increase access to private hub sites.
- ◀ Football investment programme/3G pitches development with the FA.

Action plan columns

Partners

The column indicating partners refers to the main organisations that the Council would look to work with to support delivery of the actions. Given the extent of potential actions it is reasonable to assume that partners will not necessarily be able to support all of the actions identified but where the action is a priority and resource is available the partner will endeavour to provide support. The Council is considered to be a partner within each action so is therefore not referenced.

Site hierarchy tier

Although Hub Sites are mostly likely to have a **high** priority level as they have wide importance, high priority sites have been identified on the basis of the impact that the site will have on addressing the key issues identified in the assessment. Therefore, some Key Centres and local sites are also identified as having a high priority level. It is these projects/sites which should generally be addressed within the short term (1-2 years).

The majority of Key centres are a **medium** priority and have analysis area importance and have been identified on the basis of the impact that the site will have on addressing the issues identified in the assessment.

Low priority sites tend to be single pitch or single sport sites and often club or education sites with local specific importance but that may also contribute to addressing the issues identified in the assessment.

Costs

The strategic actions have also been ranked as low, medium or high based on cost. The brackets are:

(L) -Low - less than £50k; (M) -Medium - £50k-£250k; (H) -High £250k and above. These are based on Sport England's estimated facility costs which can be found at:

<https://www.sportengland.org/facilities-planning/design-and-cost-guidance/cost-guidance/>

Timescales

The action plan has been created to be delivered over a ten-year period. The information within the Assessment Report, Strategy and Action Plan will require updating as developments occur. The indicative timescales included relate to delivery times and are not priority based.

Timescales: (S) -Short (1-2 years); (M) - Medium (3-5 years); (L) - Long (6+ years).

Aim

Each action seeks to meet at least one of the three aims of the Strategy: **Enhance, Provide, Protect.**